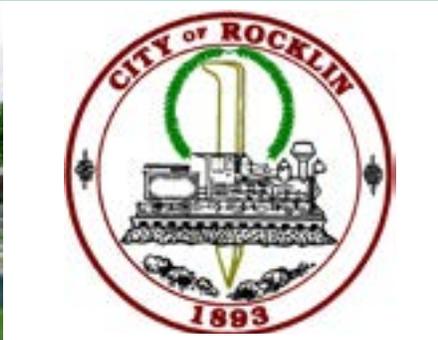


The City of
Rocklin
California



Annual Budget

Fiscal Year
2014-2015

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The City of Rocklin
Annual Budget
Fiscal Year 2014-2015

Rocklin City Council



Scott Yuill, *Mayor*
George Magnuson, *Vice Mayor*
Dave Butler, *Councilmember*
Greg Janda, *Councilmember*
Diana Ruslin, *Councilmember*

3970 Rocklin Road, Rocklin, CA 95677
(916) 625-625-5560
www.rocklin.ca.us

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Vision Statement

To become a city that provides its citizens with exceptional quality of life, while maintaining its small town sense of community.

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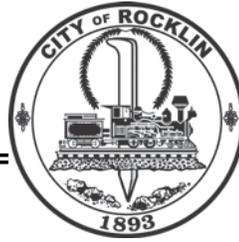
Introduction



Letter from the City Manager

Rocklin At A Glance

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FY 2014-2015 Budget Transmittal Letter

To the Mayor, City Council and Rocklin Community,

I am transmitting for your consideration, the City's recommended budget for the fiscal year that begins July 1, 2014 and ends June 30, 2015. This recommendation reconciles community needs and organizational necessities with continuing, significant financial constraints. The details of the recommended budget are necessarily complex, as are the needs of this community. While many important initiatives, priority judgments, and more nuanced recommendations are included in the budget, the factors shaping its main features are fairly straightforward.

Governance and management practices of each city contribute to how well-prepared each community was for the economic downturn and how effectively each has responded. The response and governance of the City of Rocklin City Council and the fiscal management of municipal professionals over the past few years has enabled us to weather the storm. The present looks promising and immediate threats have been neutralized.

By comparison to recent years and to many of the towns and cities throughout California, life and times in Rocklin is pretty good. The City is growing; businesses are prospering, new homes are being built, jobs are being created and commercial centers are coming to life. I am happy to report that Rocklin is no longer simply surviving, we are beginning to thrive; we are no longer on the defensive, we are moving forward a progressive strategy; we are no longer waiting for a better day, we are making a better day; we have not arrived, but we are on our way.

We are pleased to present a total balanced budget of \$75,084,700 for FY 2014-2015. A significant portion of the increase in the year over year budget is due to capital projects supported by grants and developer contributions while the General Fund budget represents a minimal 6.8 percent increase year over year. This budget provides for additional personnel in support for our public safety operations and meets our contractual obligations per established Memorandums of Understanding with each of our employee groups. Additionally, we are pleased to announce that after five years of mandated employee furlough days, all such requirements have been eliminated and our AFSCME, Management and Confidential Employee Groups have been restored to full employment.

While our efforts of the past few years has brought us budgetary relief and shows great promise for the future, our work is not done. The City of Rocklin is at an important juncture in our continuing efforts to control costs and maintain citizen expectations for public services. With our backs up against “build out” and as we continue our transition from a “growth” model to a “sustainability” model, the decisions we make today will determine our fiscal stability tomorrow. Now is the time to prepare for a better future. In Rocklin, we follow the old Boy Scout adage in that we leave things better than we found them. We have an orientation towards the future and we must be willing to make the tough decisions today to secure that future.

The recession may officially be over according to economists, but unlike the normal ebb and flow of the past, the picture is dramatically different than anything heretofore experienced during other economic cycles. There will be no return to the status quo that existed before the recession. We must come to grips with an environment in which enhanced revenues remain elusive and in which costs associated with energy, fuel, health-care, personnel and basic supplies continue to grow; knowing that taxpayers can't afford to pay more and they shouldn't have to.

This budget provides the monetary resources to support and implement the stratagems that are identified within the Rocklin Strategic Plan. We provide a clear, transparent and easily understood single picture of our community's financial position. We present a multi-year financial forecast that demonstrates clearly our projected financial position for the next ten years and which provides evidence that there is indeed more work to do. We have been intentional about differentiating between one-time and on-going revenues and expenditures. This concept is not just about balancing the budget, but allows us to be clear that ongoing operational expenses are funded through ongoing revenue streams.

We ensure that spending is within the community's means by first asking the question, “How much do we have” rather than “how much do we need?” We have devoted more time to revenue analysis and understanding the factors that drive individual revenue streams. Devoting more time to revenue analysis is a critical element in gaining a clearer understanding of 1) what factors truly drive our individual revenue streams, 2) how to develop more meaningful and accurate multiyear forecasts, and most important, 3) how much is actually available to spend.

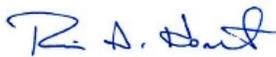
We have restored fund reserves and herein recommend new management practices (policies) to maintain fund balances even when times are tight. We have prioritized programs and services to identify which ones offer the highest relevance to the results the community expects as guided by the adopted Strategic Plan. The Fund Analysis Budget projections for FY 2014-2015 shows all funds have now been restored to positive with the exception of “Park Development Fees” and “Community Park Fees.” These funds have improved from a negative balance in excess of \$4 million to a negative balance of \$1.8 million. These collective efforts have resulted in the City of Rocklin obtaining a bond rating upgrade to AAA, one of only seven cities in the entire state to have this uppermost rating.

This budget does not represent the work of six months or a year, but of multiple years. Years of dedication, change, strategic planning, making tough decisions; years of hard work by a dedicated slate of Elected Officials, citizens who love their community and by employees who give definition to being a public servant. Through the lens of fiscal health and wellness, the City of Rocklin is finding ways to challenge assumptions on the approaches to resource allocation and budgeting. We are seeing more clearly the picture of fiscal health and recognizing the differences between the ongoing and one-time slides of the world. The future is better than we think.

Moving forward, we will continue to use our Strategic initiatives as guides for making judgments about where to invest our limited resources. This budget is fully consistent with these priorities and strengthens the community's ability to make further progress in the years ahead.

This submitted budget makes great strides in addressing the council priorities, adequately funding services that are high priority for residents and keeping the commitments we have made to our citizens. We will continue to be vigilant in our efforts to resolve our long-term liabilities so that City services can consistently and adequately be provided at reasonable cost to taxpayers now and into the future. Staff, at all levels has worked very hard to develop a budget that is responsive to the current economic climate, and yet maintains essential core services for our citizens. I particularly want to acknowledge the staff of the Department of Administrative Services for their diligence during this process. My staff stands ready to address any questions you may have regarding the information presented in this preliminary budget. I look forward to working with you as you review it.

Sincerely,

A handwritten signature in blue ink, appearing to read "R. A. Horst".

Ricky A. Horst
City Manager

Rocklin at a Glance

GENERAL INFORMATION

County.....Placer
 State.....California
 Incorporated.....1893
 Type of Government
 General Law Municipal Corporation
 Council-Manager form of government
 5-member Council with annual Mayor rotation

GEOGRAPHY

Size.....19.87 square miles
 Elevation.....249' above sea level
 Average Annual Rainfall.....21 inches
 Earthquake Zone (Not located in Fault Rupture Hazard Zone).ZONE 3
 Fire Protection (Top 2% in Nation).....ISO Rating 2



EDUCATION

School District API Score.....891
 SAT Score..... Math 554/Writing 524
 Percentage of Population with 4-year Degrees.....63%

DEMOGRAPHICS

Population.....59,672
 Median Age.....35.8
 Median Household Income (2012).....\$72,287
 Unemployment Rate (4/14).....4.3%
 Labor Force (4/14).....27,400
 Employment (4/14).....26,200
 Crime Rate.....16.0 per 1000 residents

Sources:

HdL Property Tax 2013/14
 HdL Sales Tax 2013
 Rocklin Police Annual Report 2013
 California Department of Education
 City of Rocklin Community Development Dept.
 California State Department of Employment Development



ECONOMICS

Sales Tax.....7.5%
 Bond Rating
 Fitch Rating.....AAA
 Standard & Poors.....AA
 Sales Tax per Capita (2013 Calendar Year).....\$140
 Sales Tax Revenue (2013 Calendar Year).....\$8,339,349

Labor Force - Top Ten Major Employers in Rocklin

1. Rocklin Unified School District
2. Oracle America, Inc.
3. United Natural Foods, Inc. (UNFI)
4. Esurance Insurance Services, Inc.
5. Sierra College
6. Walmart (2 locations)
7. United Parcel Service (UPS)
8. K-LOVE Radio/Educational Media Foundation
9. City of Rocklin
10. Target

Top Ten Property Taxpayers in Rocklin

1. Meridian Apartments LP
2. MGP X Properties, LLC
3. Demmon Rocklin Ranch Partners LP
4. Sunset Court @ Stanford Ranch-344 LLC
5. Evergreen SR 1011 LP
6. Rocklin MSL LLC
7. United Natural Foods Inc.
8. Montesessa Management LP
9. Winsted Partners LLC
10. Williams Portfolio 8

Strategic Plan



Rocklin Strategic Plan

Rocklin Community Investment Plan

2024 Financial Projections

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Rocklin Strategic Plan

CITY COUNCIL

Scott Yuill, Mayor
George Magnuson, Vice Mayor
Greg Janda, Councilmember
Dave Butler, Councilmember
Diana Ruslin, Councilmember

EXECUTIVE TEAM

Ricky Horst, City Manager
Russell Hildebrand, City Attorney

Administrative Services Department

Kim Sarkovich, Assistant City Mgr./CFO

Community Development Department

Kim Sarkovich, Assistant City Mgr./CFO

Fire Department

James Summers, Fire Chief

Police Department

Ronald Lawrence, Police Chief

Public Services Department

Rick Forstall, Director of Public Services

A Strategic Framework for the City of Rocklin and the Community to ensure our vision to provide its citizens with exceptional quality of life, while maintaining its small town sense of community.

City of Rocklin, Office of the City Manager, May 2014
3970 Rocklin Road, Rocklin, CA 95677
(916) 625-5560 www.rocklin.ca.us

The City of Rocklin's Strategic Areas of Emphasis:

- Fiscal Stability
- Economic Prosperity
- Quality of Life
- Responsive, Cutting Edge and Effective Government

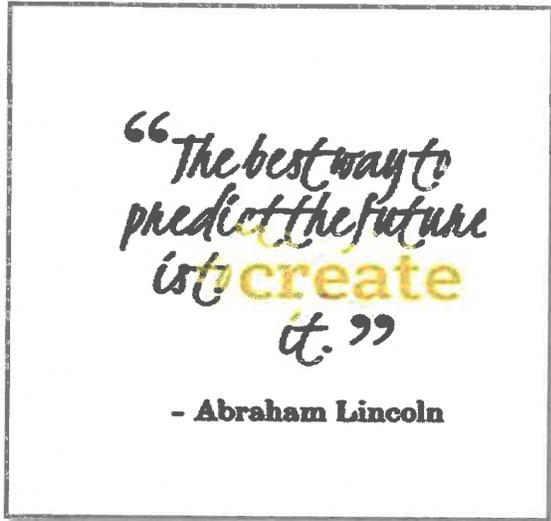
**City of Rocklin Vision Statement:**

- To become a city that provides its citizens with exceptional quality of life while maintaining its small town sense of community

City of Rocklin Vision Principles:

- Rocklin views the safety of its citizens as vital and places a priority on Public safety and emergency response
- Rocklin values education and its benefits to the community and is an active partner and supporter of community schools
- Rocklin is a community of neighborhoods; each unique and essential in preserving and promoting a diverse and welcoming community
- Rocklin emphasizes citizen engagement and views it as the cornerstone for community decision making
- Rocklin strives to be a sustainable community, both economically and environmentally
- Rocklin celebrates and builds on its rich history by protecting natural and cultural resources
- Rocklin values community recreation program and a park system serving all residents

Abraham Lincoln is credited with saying that the “best way to predict the future is to create it.” The City of Rocklin Strategic Plan gives us – elected officials, employees, citizens and whoever loves the City of



Rocklin and is interested in ensuring its future success the tools to align resources and decision making so that we do not run from uncertainty but embrace it and plan for it. The Rocklin Strategic Plan is comprised of the Community Vision, Vision Principles, Rocklin’s Strategic Areas of Emphasis and Action Plans and is the definitive resource that aligns all of these components while demonstrating to the community the various efforts underway to realize the “Vision.”

The Community Vision, which is the foundation of any long-range plan, is aspirational in nature and articulates the desired future state of the Community. It is intended to inspire stakeholders to a common goal and to guide policy and resource allocation decisions. Used properly, it can outlast short-term philosophical shifts or priority changes to ensure the City’s progress continues along a path consistent with its residents’ shared

values. By the same token, making the vision transparent and continuing to engage the community around it ensures the opportunity for it to evolve along with the residents.

An integral piece of the strategic planning process is to ensure that the municipal government’s operations and processes provide the appropriate environment for the City to succeed at achieving the Community’s Vision. Simply producing a strategic planning document does not ensure success. That requires effective leadership and an implementation plan that takes the current City practices to the next level by incorporating the concepts of the strategic plan into the City’s day-to-day activities.

The City of Rocklin Strategic Plan relies on Departmental Action Plans and the Budgeting for Outcomes process to ensure that City operations are working in tandem with the priorities and outcomes as outlined in the Plan. This will ensure continued progress toward the Community Vision and keep the concepts on the Plan active. The next couple of paragraphs define the use of each of these resources and how they make the City of Rocklin Strategic Plan a living document.

The Rocklin Strategic Plan is a multi-year document intended to provide a higher level of strategic direction that will give the community a better sense of where the City is heading. Departmental Action Plans are designed to take the Strategic Plan and break it down into shorter, more actionable units. Action Plans are developed and revised annually to reflect the more day-to-day operations of a department and how it aims to, in that fiscal year, work to move us

closer to the desired outcomes as delineated within the Strategic Plan. Departmental Action Plans are not produced in a silo, but rather are developed in teams as staff works together to ensure that efforts are not being duplicated and to coordinate resources necessary to achieve the outcomes identified in the most effective and efficient manner. The Departmental Action Plan is to be a working document that provides each department with tactical guidance on the specific “how” and “what” for achieving the desired outcome.

Budgeting for Outcomes provides the monetary resources to support and implement the strategies that are identified in the Departmental Action Plans. Over time, the City may determine that some of the services and strategies currently observed do not help move the dial on achieving the outcomes identified within the Rocklin Strategic Plan resulting in an elimination of certain strategies and/or program initiative with accompanying budget allocations being withdrawn or reauthorized.

The four Strategic Areas of Emphasis represent what the leadership of the City of Rocklin believes to be most essential to

The City of Rocklin’s Strategic Areas of Emphasis:

- **Fiscal Stability**
- **Economic Prosperity**
- **Quality of Life**
- **Responsive, Cutting Edge and Effective Government**

focus attention and resources in order to realize the Community Vision. The Areas of Emphasis are key components of the Rocklin Strategic Plan. They provide a foundation for the City Council in their role as a policymaking body. For residents, the Areas of Emphasis provide a detailed definition of success. For City of Rocklin Employees, they provide guidance on how to manage finite resources in the face of nearly unlimited expectations.

**Sense of community | Family oriented
Business friendly | Esthetically pleasing**

The City of Rocklin is one of Northern California’s premier cities. The City provides exceptional cost-effective services and benefits to our residents, including facilities and amenities, a small town atmosphere, a strong sense of community, a safe environment and rich historical heritage, which makes Rocklin a unique and desirable place to call home.

-Preparing Today for Tomorrow-

With the City of Rocklin projected to hit its build-out population in under two decades, it becomes imperative that we begin now to prepare. Most cities, inclusive of Rocklin, employ a growth strategy with reliance on new development revenues to balance the budget and support core municipal services. Void of new greenfield growth potential, the City will need to transition from a growth model to a sustainability model. The City’s goal is to be able to live within our means and yet continue to ensure our way of life expectations.

Fiscal Stability



Success in this Area of Emphasis is defined as...

The City of Rocklin will continue a strong fiscal and financially sustainable course through focused economic growth, development of a stable tax base and strategic long-term financial planning. We will determine and maintain affordable, quality levels of service with a focus on the environment, fiscal sustainability, economy and aesthetics. The City of Rocklin's strategic financial plan is based on sound financial reserves and conservative revenue growth forecasts for the foreseeable future. There remains the potential for state legislative impacts on revenue sharing or local revenues and additional demands for essential city services such as police, fire, transportation, and other services. Financial services management plays a pivotal role in maintaining and refining the financial plan to ensure continued financial stability for Rocklin.

Desired Outcomes

- *Listening to Citizens, Staff and Council*
- *Adequate shopping and employment centers that will conveniently serve current and future local needs, provide employment and contribute to the City's tax base*
- *Transition from a "growth" model to a "Sustainability" model*
- *Ten-Year Financial Plan*
- *We will be attentive to aesthetics, service provisions and similar issues, but must also become activists and entrepreneurs more than regulators*
- *Organization designed to encourage success rather than to prevent failure where solutions are more important than process*

Directional Statements

- *Provide for planning, development, infrastructure and services that support the local economy and are fundamental to a strong, vibrant region*
- *Ensure accountability to ourselves and the public by inquiring that City business be conducted in an open and transparent way resulting in the efficient and ethical use of public funds*
- *Ensure Rocklin is fiscally responsible and fair in its management of taxpayer money and City assets, coordinate land use and infrastructure planning within the context of financial demands and available resources*
- *Conduct labor negotiations with employee bargaining units that will be fiscally responsible but will allow the City to remain competitive in recruiting and retaining valuable employees*

Economic Prosperity



Success in this Area of Emphasis is defined as...

In Rocklin, we leave things better than we found them. We have an orientation towards the future and are willing to make sacrifices today to secure that future. We will build a modern city that preserves elements of our rural past as we move toward a more urban outlook. We maintain a healthy balance between supporting growth and maintaining open space. Healthy businesses strengthen our community. Education is a vital component of sustainable economic growth.

Local economic development policies constitute the primary activity that local governments can undertake to enhance economic growth in the community. Development programs can strengthen and diversify the local economy and enhance the utilization of an economic growth strategy. It has been long assumed that investments in quality of life would result in job growth. These investments have succeeded in generating an unprecedented influx of creative talent to the city, but that alone has not created jobs. A city of Rocklin's size and attributes must be selective in how it competes for economic growth; limited economic resources must be deployed in a manner that builds on the city's underlying strengths.

Desired Outcomes

- *Creation and adoption of the "Community Investment Plan"*
- *City-wide Branding/Marketing Plan*
- *Land Economic/Business Absorption Study*
- *Streamlined Planning & Development Review process*
- *Baby Steps approach to Old Town revitalization*
- *To become activists and entrepreneurs more than just regulators*
- *To enhance the community's wealth*

Directional Statements

- *It is possible to deliver services seamlessly, without bureaucratic boundaries that impede service delivery*
- *Support and sustain a business environment that contributes to economic prosperity and improves the economic well-being and quality of life for our citizens*
- *Develop a "business friendly" reputation for aggressive, progressive, and fair business services. "Aggressive" policies convince businesses to come to Rocklin. "Progressive" practices help businesses to succeed. And "fair" ways of taxing, licensing and serving the customer encourage businesses to locate in Rocklin*

Quality of Life



Success in this Area of Emphasis is defined as...

Quality of life is an all-inclusive term that includes economic prosperity, an affordable home, gainful employment, clean air and water, quality healthcare, safe and attractive neighborhoods and working environment, ample education and recreational opportunities, convenient transportation systems and an active and diverse community, which is rich in art and cultural amenities. Quality of life crosses over all strategic areas of emphasis, but in particular those unique characteristics that make Rocklin a desirable place to live, work and play. Among those are our parks and recreation venues, our quality school system and innovative strategies to prevent crime and reduce crime rates.

Our commitment to the residents of Rocklin is to sustain a high quality of life focusing on those things most important to the community, recognizing what it takes to have a great quality of life, aligning efforts throughout the organization and working in unison to achieve results.

Desired Outcomes

- *Prevent crime and make neighborhoods safe places to live, work and play*
- *Promote an environment where Rocklin residents can prosper and enjoy parks, open space, clean air and outdoor experiences*
- *Encourage residents of all ages to engage in community life, civic activities and recreational interest*
- *Protect and promote our natural resources*
- *Effectively provide public services that build a strong and sustainable community*

Directional Statements

- *Deliver high-quality Public Safety Services and maintain a high level of public confidence in these services*
- *Promote the advantages of "Doing Business in Rocklin;" to encourage economic vitality and the contributions economic health makes to the overall quality of life for its citizens*
- *Governmental effectiveness concentrating on developing an organizational culture focused on performance, customer service and business friendly services*
- *Maintain a strong Fiscal Position*
- *Value education and its benefits to the community; be an active partner and supporter of community schools*

Responsive, Cutting-Edge and Effective Government



Success in this Area of Emphasis is defined as...

The City of Rocklin has earned the trust of the community by engaging its citizens, being responsible stewards of tax dollars and providing uncompromising quality of life amenities and customer service. This is enabled by a customer-centered organizational structure; a culture that embraces accountability and transparency with an expressed willingness to adapt to change supported by funding mechanisms and policies that support innovation. Investing in our employees is essential to maintaining a high-performing and strategic-minded workforce. City of Rocklin Employees are equipped with the core skills that allow them to be self-managed, creative and flexible in anticipating and responding to community needs. Our investments are protected by ensuring that systems and infrastructure are maintained, making responsible and effective use of technology and being fiscally and legally sound.

Desired Outcomes

- *Economically sustainable*
- *Engaged capable workforce*
- *Well maintained assets and infrastructure*
- *Streamlined and flexible operating processes*
- *Transparent and accountable*
- *High priority on safety and emergency response*
- *Esthetically pleasing family community*

Directional Statements

- *Establish and maintain effective relationships with employees at all levels of the organization*
- *Be responsible for full and effective use of city personnel by establishing overall department goals, objectives and action plans consistent with the goals and objectives of the governing body*
- *Continue to attract and retain quality employees – build a team of big thinkers*
- *Utilize cutting-edge technology, best management practices and challenge the status quo*
- *Create an organization designed to encourage success rather than to prevent failure*
- *Solutions are more important than process*

Fiscal Stability

No.	G/O	Description	Assignment	Date
1.0	Goal	To ensure the financial stability of the City as we approach our build-out population.	CM/AS	
1.1	Obj.	Research and recommend policies and procedures to further reduce pension liability.	AS	Q2
1.2	Obj.	Reduce the total OPEB (Retiree's Health) liability – Research means of reducing the OPEB liability including, but not limited to, discontinuing the Vesting schedule, amending the CAP, Cafeteria Plans, Health Savings Account, to name a few. Present reports and analysis of options to the City Council for review and consideration.	AS	Q3
1.3	Obj.	Research and recommend policies and procedures to reduce the impact of unexpected and unbudgeted employee vacation and sick leave payouts upon separation.	AS	Q2
1.4	Obj.	Continue refinement of the 10-Year Financial Plan and Fiscal Model utilizing best practices learned year over year.	AS	Q1
1.5	Obj.	Research and recommend policies and procedures to ensure indirect cost allocations are appropriate and in-line with Generally Accepted Accounting Principal (GAAP) compliant applications.	AS	Q2
1.6	Obj.	Align fiscal policies with updated organizational structures, systems, best practices and regulation and compliance; refine fiscal procedures that will assure sound internal control, consistency and business continuity.	AS	Q1
2.0	Goal	Develop a Capital Infrastructure and Operating Investment Plan	PS	
2.1	Obj.	Identify a perpetual funding source for capital/operating infrastructure maintenance to include storm-water and transportation needs	CM/AS/PS	Q3
2.2	Obj.	Develop a storm water channel/creek maintenance plan	PS	Q2
2.3	Obj.	Update the 5-Year Pavement Management Plan <ol style="list-style-type: none"> 1. Will consider Federal ADA Project triggers. <ol style="list-style-type: none"> a. IN PROGRESS – New Triggers for ADA improvements begin July 2014 2. Evaluate existing pavement striping contracts for improvements 3. Evaluate spare street conduit infrastructure and discuss options with service providers for public/private partnerships 	PS/AS	Q2
2.4	Obj.	Develop a storm drain master plan for Old Town	PS	Q2
2.5	Obj.	Create 20-year reserve study for all Public Service Assets	PS	Q2
2.6	Obj.	Evaluate existing traffic circulation elements to include a "Roundabouts First" Policy	CM/PS	Q3
3.0	Goal	Evaluate General Plan Policies to maximize fiscal stability	CM	
3.1	Obj.	Analyze the traffic circulation element for possible amendment to reduce future road improvements and on-going maintenance costs	CM	Q2

3.2	Obj.	Ensure that the City's Housing Element Inventory of available sites remains adequate to meet RHNA allocation requirements	CDD	Q1
3.3	Obj.	Maintain a legally defensible General Plan to avoid challenges to the adequacy of the plan	CDD	Q1
3.4	Obj.	Utilize the four annual plan amendments to the General Plan to effectively manage and continually update the Plan	CM	Q1
4.0	Goal	Explore regional partnerships to enhance law enforcement effectiveness	PD	
4.1	Obj.	New and continued outreach to regional partners <ul style="list-style-type: none"> • Formation of multiple agency specialized crowd control team • Formation of a Regional Interoperability Task Force made up of representatives from all Placer County agencies to address communication issues • "Beware of the 7" impaired driving regional efforts 	PD	Q2
5.0	Goal	Prevent neighborhood blight	CM/PS	
5.1	Obj.	Eradicate dilapidated/unsafe structures and visual blight/Vacate Building Maintenance License program	PS	Q2
5.2	Obj.	Educate home and business owners on common code concerns/violations <ul style="list-style-type: none"> • Volunteers partnered with Code Enforcement for violation notifications • Information is available and continuously updated on the City's website to assist home and business owners with code concerns/violations • Update Weed Abatement Program 	CM/PS/PD	Q2
5.3	Obj.	Ensure proper resources/tools are available to support code enforcement <ul style="list-style-type: none"> • Deputy City Attorney assigned to assist with legal issues and consultations • \$10,000 added to budget for blight clean up • Continued partnership with Police and Public Services 	CM	Q3
5.4	Obj.	Update Weed Abatement Program	PS	Q3
6.0	Goal	Update legislative agenda at least annually based on current city issues and opportunities	CM	
6.1	Obj.	Restructure federal lobbyist agenda and strategy	CC/CM	Q2
7.0	Goal	Review Daycare business model for efficiencies and cost saving measures	PS	
7.1	Obj.	Increase daycare enrollment <ol style="list-style-type: none"> 1. Review program curriculum and enhance enrichment activities 2. Review cost recovery model in relationship to part-time staffing vs. enrollment 3. Establish minimum enrollment for the morning and K-Care program 4. Create marketing program with focus on older children 	PS	Q3
8.0	Goal	Review all City rental facilities for potential improvement and revenue increases	PS	
8.1	Obj.	Remodel interior of Event Center to increase facility rental revenues	PS	Q2

8.2	Obj.	Develop new marketing materials for facility rentals	PS	Q2
8.3	Obj.	Evaluate all MOU user groups that utilize Rocklin facilities	PS	Q2
9.0	Goal	Create Fleet Management Plan	PS	
9.1	Obj.	Develop plan for acquisition and replacement of fleet assets 1. Develop 5-year replacement schedule 2. Establish ratio of fleet assets vs. staffing requirements	PS	Q3

Economic Prosperity

No.	G/O	Description	Assignment	Date
1.0	Goal	Propose, adopt and implement a "Sustainability Plan"	CM	
1.1	Obj.	Conduct a Land Economics Evaluation to include a Market Study and Business Absorption Study	CM	Q2
1.2	Obj.	Conduct City branding/market study and plan implementation	CM	Q2
1.3	Obj.	Evaluate all City utility consumption to reduce our carbon footprint and assess our costs <ol style="list-style-type: none"> 1. Audit all City facilities for energy efficiencies, water conservation measures and implement findings 2. Partner with PG&E to update facilities and utilizing their on-bill/financing Plan (OBF) to fund project 3. Partner with PCWA to inspect all facilities for water efficiency measures 	PS	Q1
2.0	Goal	Create an environment that fosters job growth, increases tourism and attracts business	CM	
2.1	Obj.	Develop short and long range vision for Quinn Quarry and Old Town revitalization in partnership with public and private interest <ol style="list-style-type: none"> 1. Quinn Quarry Development – Designing, Quarry concept and construction drawings 2. Construct Create a Farmers Market 	CM CDD/PS	Q3
2.2	Obj.	Further refine and streamline the BARRO Zone process and develop clear policies and procedures to guide both staff and customers in the process	CM	Q2
2.3	Obj.	Evaluate Effectiveness of Façade Grant Program and consider alternatives for use of CDBG funding that further achieves goals for the downtown and private property owners	CM	Q2
2.4	Obj.	Evaluate transit oriented development opportunity center around the multi-modal train station hub	CM	Q4
2.5	Obj.	Work with PVT to develop a multi-diamond field complex, creating construction documents, project management and funding for a diamond complex	CM/PS	Q2
3.0	Goal	Promote the advantages of "Doing Business in Rocklin"	CM	
3.1	Obj.	Promote sustainability as a key component of economic development	CM	Q2
3.2	Obj.	Promote collaborative efforts with key partners to ensure infrastructure development, business recruitment, coordination of community events and the marketing and promotion of the Rocklin business community	CM	Q1
3.3	Obj.	Promote a thriving and vital "old town" with a unified theme that invites private investment, high-quality business, entertainment and recreation opportunities; a user-friendly traffic flow and a clean, attractive streetscape	CM/PS	Q4

		<ol style="list-style-type: none"> 1. Landscape projects to insure a clean and inviting Old Town <ol style="list-style-type: none"> a. Updated street light poles phase II – IN PROGRESS 2. Creation of special events in the Quarry Concept Plan <ol style="list-style-type: none"> a. Quarry Concept 3. Rocklin ROW install sidewalk and third traffic lane (gas station) <ol style="list-style-type: none"> a. Remove and replace islands and pork chops at Granite Drive and Rocklin Road 4. State Safe Routes to School Rocklin Project <ol style="list-style-type: none"> a. Curb/Gutter/Sidewalk – construct and complete <ol style="list-style-type: none"> i. Grove Street Improvements ii. Meyers Street iii. Rocklin Road iv. Kanasto Street v. Racetrack Circle 5. Repaint red concrete in the medians on Sunset Blvd., and grey on Pacific Street 6. Evaluate additional art in Roundabouts 7. Replace chain link fence with wrought iron <ol style="list-style-type: none"> a. Replace fence at Rocklin Road and I-80 b. Sunset Overpass 8. Construct Round House Park Phase II 9. Lease Heritage Part extension from B Street to Farron Street 10. Finalize B Street Scope and design 11. Install tubular steel fence, B Street to Farron along UPRR tracks 		
3.4	Obj.	Implement, via the “Community Investment Plan”, a variety of tools and programs that will result in increased sales and use-tax revenues, retention and expansion of business investment and opportunities in Rocklin that promote quality of life and the prosperity of the community	CM	Q4

Quality of Life

No.	G/O	Description	Assignment	Date
1.0	Goal	Enhance parks, arts, trails, and open space program opportunities	PS	
1.1	Obj.	Develop a parks master plan	PS	Q5
1.2	Obj.	Develop a trails master plan to interconnect neighborhood communities	PS	Q5
1.3	Obj.	Create a city-wide open space management plan	PS	Q4
1.4	Obj.	Update Storm water Management Plan <ol style="list-style-type: none"> 1. Create an Adopt-a-Creek program 2. Implement stream inspections for public drainage outfalls 3. Update drainage system inspection and monitoring program 4. Partner with regional groups for MS4 permit requirements 	PS	Q4
2.0	Goal	Continue to strengthen relationships with educational partners including RUSD, WJU, and Sierra College and other private educational institutions	CM	
2.1	Obj.	Explore ideas of "Town/Gown" event or forum to bring appropriate parties together to update, discuss, and partner together on identified common issues and needs	CM	Q2
2.2	Obj.	Partner with the RUSD and implement the Summer Civic Career Program that mentors and educates students about civic career opportunities	PS	Q1
2.3	Obj.	Education and outreach program with RUSD concerning environmental stewardship	PS	Q3
3.0	Goal	Increase safety of City and enhance quality of life by exploring new or expanded fire services	FD	
3.1	Obj.	Maintain or increase as needed, fire service levels through strategic allocation of operations, staffing, equipment and mutual aid	FD	Q6
4.0	Goal	Work with regional partners to enhance efficiency and effectiveness (or capabilities) while reducing cost and/or enhancing revenue streams	FD	
4.1	Obj.	Develop a business inspection program as a means to provide enhanced benefits and safety protection as part of our business license requirement	FD	Q3
4.2	Obj.	Create working group to evaluate EMS transport and JPA concept to include: <ul style="list-style-type: none"> • Meeting with Placer County Fire Chiefs to discuss billing for ALS Engine Companies and transport • Meeting with Placer County Fire Chief and discuss the possibilities of Fire Department ALS transport and develop the initial phases of a strategic plan for the 2015 transport contract. Also discuss scheduling a meeting with Sac Metro to go over how to bill for ALS Engine service/response 	FD	Q2
4.3	Obj.	Develop plan for regional training facility working in cooperation with Sierra College	FD/PD/CM	Q6

5.0	Goal	Review all City owned landscaping for beautification and sustainability opportunities	PS	
5.1	Obj.	Enhance Phase II of Sunset East Park 1. Create and implement new Oak Tree Plan 2. Implement a bank stabilization project for Antelope Creek	PS	Q3
5.2	Obj.	Improve landscaping at Gayaldo Park 1. Create and implement new Oak Tree Plan	PS	Q3
5.3	Obj.	Improve landscaping at Coral-Alva Park 1. Create and implement new Oak Tree Plan 2. Install additional curbside landscaping to Phase II 3. Provide fuel reduction in woodland area	PS	Q3
5.4	Obj.	Improve the street landscape medians in the City 1. Establish priorities and scope of work document for median plant replacement 2. Evaluate water conservation measures in medians for turf removal and drip irrigation installation	PS	Q5
6.0	Goal	Partner with Senior population to enhance programming opportunities	PS	
6.1	Obj.	Create new programs and classes 1. Partner with other municipalities for joint program opportunities	PS	Q2
7.0	Goal	Review ADA transition plan for implementation	PS	
7.1	Obj.	Establish priority and fund levels 1. Identify top ten priorities 2. Identify additional funding sources	PS	Q4
8.0	Goal	Develop programming opportunities throughout the Recreation and Art division to improve community enrichment	PS	
8.1	Obj.	Develop special events programming for the Arts and community enrichment 1. Partner with the Rocklin Fine Arts to host art exhibitions/events and competitions 2. Create and host Special Art Events at neighborhood parks 3. Add Art component to all Special Events	PS	Q3
9.0	Goal	Evaluation potential for a City-wide Transit Plan	PS	
9.1	Obj.	Evaluate recent Placer County Transit Study results 1. Determine what services are needed 2. Should services be contracted vs. in-house	PS	Q6

Responsive, Cutting-Edge and Effective Government

No.	G/O	Description	Assignment	Date
1.0	Goal	Cultivate and encourage public participation in City Government	CM	
1.1	Obj.	Employ various communication and media tools to engage and educate citizens, businesses, and those interested in the City of Rocklin	CM/AS	Q3
2.0	Goal	Create a coordinated communications process that ensures efficient, effective, responsive and consistent City communications with Rocklin Citizens and all of the City's target audiences	CM	
2.1	Obj.	Implement the goals of the city-wide branding campaign	CM	Q2
2.2	Obj.	Develop the City's website and social media as "24/7" communication tools to provide and receive information	CM	Q3
2.3	Obj.	Update technological infrastructure in the City's facilities and parks <ol style="list-style-type: none"> 1. Upgrade outdated maxicom controller systems at: <ol style="list-style-type: none"> a. Pleasant Valley Neighborhood Park b. Pebble Creek Neighborhood Park c. Twin Oaks Community Park 2. Create private/public partnerships with WAVE Broadband to provide the wireless internet (WIFI) at community parks 3. Update HVAC thermostats for WIFI connectivity 	PS	Q4
2.4	Obj.	Implement Public Services GIS program	PS	Q2
3.0	Goal	To ensure staff is continually responsive, knowledgeable, efficient & effective	CM	
3.1	Obj.	Prepare and implement a 5-year departmental succession plan	AS	Q3
3.2	Obj.	Enhance technology base to improve process efficiency; automation of time sheet entry and Implementation (Go Live) of the Virtual Desk Top (VDI) environment	AS	Q2
3.3	Obj.	Conduct needs assessment and implement training/accreditation programs; identify areas of training currently needed for positions in Administrative Services Department and implement training program	AS	Q3
3.4	Obj.	Update City Engineering Standards and Specifications <ol style="list-style-type: none"> 1. Establish policies and procedures to update engineering documents 2. Review and update Construction Standard Drawings and Specifications 3. Standardize options for developers based on neighborhoods (Whitney Ranch, Old Town, Stanford Ranch, Whitney Oaks, etc.) 	PS	Q2
4.0	Goal	Change Structural, Organizational and Implementation Plan for Economic and Community Development	CM	
4.1	Obj.	Compile "best management practices" for streamlining the planning and development review process	CM	Q1

4.2	Obj.	Adopt expedited permit review alternatives	CM	Q3
4.3	Obj.	Create easy public access to information, procedures and processes; conduct city-sponsored training for architects, developers, planners, engineers, contractors, builders, etc... on said procedures and processes	CM	Q2
4.4	Obj.	Further review and transition defined development approvals to an administrative process	CM	Q3
4.5	Obj.	Revise and streamline forms and applications for planning and development processes and create informational materials to guide developers and business owners	CM	Q1
5.0	Goal	Update and review employee personnel manual and personnel processes	CM/AS	
5.1	Obj.	Review and update employee personnel manual, employee/employer resolution, EEO Plan and Administrative Leave Policy by 2 nd Quarter FY 2014/15	CM/AS	Q2
5.2	Obj.	Review and update personnel processes to increase efficiency	CM/AS	Q4
6.0	Goal	Enhance governmental effectiveness concentrating on developing an organizational culture focused on performance, business friendly services, transparency and open communication	CM	
6.1	Obj.	Use, via our code enforcement process, collaborative problem solving to address violations of the laws that effect the community's quality of life	CM/PD	Q3
6.2	Obj.	Utilize new technology to improve service delivery; implement City-wide intranet, update finance webpages with a focus to streamline processing, transparency, and to increase efficiency	CM/AS	Q4
6.3	Obj.	Support more dialogue between city staff and residents and more meaningful involvement of city boards/commissions with the City Council	CM	Q1
6.4	Obj.	Encourage the challenge of "assumptions" and elimination of provincial approaches and siege mentality	CM	Q1
6.5	Obj.	Consolidate layers of regulation and/or redesign of regulatory and administrative processes	CM	Q3
7.0	Goal	Maintain current and search for additional efficiencies in Police budget and revenues	PD	Q4
7.1	Obj.	Utilize Crime Analyst data to assist with efficient resource deployment to crime areas	PD	Q2
7.2	Obj.	Analyze various 24/7 shift schedule (determine alternatives to staffing 24/7 Patrol and Dispatch for more efficiencies/built-in training days, overtime avoidance, etc.)	PD	Q2
7.3	Obj.	Develop more effective process to recover fines and fees for Administrative Citations (Municipal Code violations – fine recovery)	PD	Q2
8.0	Goal	Explore regional partnerships to enhance law enforcement effectiveness	PD	
8.1	Obj.	Comprehensive review of potential consolidated public safety dispatch services in South Placer County Regional Dispatch Center	PD/FD	Q4

9.0	Goal	Establish an organizational framework within both departments, creating an environment of enhanced service effectiveness and economic efficiencies	PD/FD	
9.1	Obj.	To restructure organizations in both departments and creating a partnership resulting in a Public Safety Support Services Division responsible for providing the following mutual services: <ol style="list-style-type: none"> 1. Fiscal Services 2. Administrative Support 3. Public Safety Records 4. Public Outreach/PIO 5. Public Safety 9-1-1 Center 6. Police/Fire Volunteer program (merged in 2013) 7. Onsite vehicle maintenance personnel and other logistical support to include information technology 	PD/FD	Q6
10.0	Goal	Enhance customer service and operational effectiveness in the Public Services administrative offices	PS	
10.1	Obj.	Review office procedures and improve efficiencies	PS	Q3



Rocklin Community Investment Plan

CITY COUNCIL

Scott Yuill, Mayor
George Magnuson, Vice Mayor
Diana Ruslin, Councilmember
Greg Janda, Councilmember
Dave Butler, Councilmember

EXECUTIVE TEAM

Ricky Horst, City Manager
Russell Hildebrand, City Attorney
Administrative Services Department
Kim Sarkovich, Assistant City Mgr./CFO
Community Development Department
Kim Sarkovich, Assistant City Mgr./CFO
Fire Department
James Summers, Fire Chief
Police Department.
Ronald Lawrence, Police Chief
Public Services Department
Rick Forstall, Director of Public Services
Office of the City Manager
Karen Garner, Economic Growth Manager

City of Rocklin, Office of the City Manager
3970 Rocklin Road, Rocklin, CA 95677
(916) 625-5560 www.rocklin.ca.us

Introduction

The City of Rocklin Community Investment Plan is a roadmap to guide both the short- and long-term economic growth of Rocklin and ensure a sustainable and fiscally healthy city.

The plan includes a long-term vision – a view of what Rocklin will look like in the future. To achieve that vision, goals, objectives, strategies and a work program must be defined that will move us closer to that vision. As the vision is long-term in nature and will change little, if at all over the course of many years, the work plan is at the other end of the spectrum. The work program, or action items, define specific projects and tasks and are constantly being updated as items are completed, modified as performance measures are reviewed and new actions created to respond to new opportunities and changes.

Goals

Goal 1 – Civic Investment

Use existing City assets in creative and new ways as a tool for economic growth, including infrastructure projects, land assembly, land swap, partnerships with private investment and leverage of City's financial contributions.

Goal 2 - Organizational Investment

Develop a culture of partnership/collaboration with community and identify City staff's role in achieving community investment goals.

Goal 3 - Business Climate Investment

Create the conditions for economic growth and opportunity for existing businesses, those considering expansion or relocation and entrepreneurs starting new businesses in Rocklin.

Objectives & Action Steps

Goal 1 Civic Investment

Objective 1.1 Identify dedicated revenues for the implementation of the Community Investment Plan.

Action Step 1.1.1 Propose funding strategies to Council.

Objective 1.2 Use infrastructure to fulfill City goals and leverage desired private investment.

Action Step 1.2.1 Pursue phasing of Whitney Ranch interchange project and funding of first phase.

Objective 1.3 Leverage surplus City properties for desired development or funding opportunities.

Action Step 1.3.1 Identify surplus City properties, market value & potential investors.

Action Step 1.3.2 Complete Property Management Plan for former RDA properties.

Action Step 1.3.3 Identify potential investors interested in acquiring former RDA properties for development.

Objective 1.4 Keep the public informed of community investment and infrastructure projects and the role specific projects play in the City's overall economic health.

Action Step 1.4.1 Use public meetings and notifications as opportunities to inform and educate the public about the City's investment, including short- and long-term benefits.

Objective 1.5 Encourage reinvestment in downtown Rocklin by implementing physical and process improvements and encouraging creativity and flexibility. Consider new realities and feasibility of downtown development with dissolution of RDA.

- Action Step 1.5.1** Review regulations currently affecting development in downtown/old town and modify, eliminate or develop new programs that encourage investment and allow greater flexibility.
- Action Step 1.5.2** Look at ways to incorporate arts and cultural events as a draw to the downtown/old town area.
- Action Step 1.5.3** Identify potential partners for Quarry Village development.
- Action Step 1.5.4** Encourage small scale improvements in downtown/old town by combining and leveraging existing programs and scheduled maintenance. Partner with property owners and tenants to leverage investment and clean up blighted properties.
- Action Step 1.5.5** Further refine and streamline the BARRO Zone process, clarify internal policies and increase marketing and promotion.

Goal 2 Organizational Investment

- Objective 2.1** Promote a “culture of collaboration” for internal staff that work with businesses and the development community.
 - Action Step 2.1.1** Identify development process improvements and improve communication with project applicants and developers.
 - Action Step 2.1.2** Consider new and flexible staffing models as development activity picks up.
 - Action Step 2.1.3** Identify ways to improve customer service through systematic feedback from customers.
- Objective 2.2** Integrate economic growth goals into the City’s Community Development and Planning processes to maximize development opportunities.
- Objective 2.3** Provide an ongoing forum of communication with the development and business community and establish methods for using feedback to improve City processes, programs and services.
 - Action Step 2.3.1** Host stakeholder roundtables/updates with brokers, property owners and developers.
- Objective 2.4** Identify a core team of staff with multi-disciplinary expertise to initiate and implement Community Investment projects critical to fulfilling established goals.

Goal 3 Business Climate Investment

Objective 3.1 Increase the number of new businesses in Rocklin over the previous fiscal year.

Action Step 3.1.1 Provide fiscally responsible incentives that targets high-value businesses.

Action Step 3.1.2 Facilitate internal sharing of information and data for early identification and contact of project developers

Objective 3.2 Develop and implement a business retention program that encourages open communication with the City, identifies existing businesses that are growing or considering relocation and reduces the cost of doing business.

Action Step 3.2.1 Host a roundtable of executives from existing Rocklin based businesses to gather feedback on their needs.

Action Step 3.2.2 Determine business license structure; promote and market new business license program and benefits.

Action Step 3.2.3 Develop business visitation program. Intended for staff/council to share information on projects or programs that may be relevant to the business but also to gather feedback on how to improve business opportunities in Rocklin. Track information so that an aggregate report can be developed annually that gives an overview of the Rocklin Business Climate.

Objective 3.3 Promote Rocklin as a center for higher education and build upon existing higher education assets.

Action Step 3.3.1 Work with Sierra College & William Jessup University on growth plans.

Action Step 3.3.2 Explore potential for a “town/gown” event or forum that would bring together officials, city staff, school district and College board members and staff together to update, discuss and partner on common issues and needs.

Objective 3.4 Establish Rocklin as a place that welcomes and supports entrepreneurs and start-up businesses.

- Action Step 3.4.1** Partner with service providers including Sacramento Area Regional Technology Alliance (SARTA), SCORE and the Small Business Development Center (SBDC) to encourage entrepreneurial activity and business start-ups.
- Objective 3.5** Determine ideal balance of land uses citywide to ensure long term sustainability of City's economic health.
- Action Step 3.5.1** Retain consultant to review City's long term sustainability needs and development potential.
- Objective 3.6** Promote Rocklin as a premier City for investment and development through an integrated branding and marketing campaign.
- Action Step 3.6.1** Coordinate economic and development related marketing opportunities with citywide branding campaign.
- Action Step 3.6.2** Ensure Community Development and Economic Growth web pages are up-to-date and provide valued and timely information.
- Action Step 3.6.3** Continue monthly business and development e-newsletter and expand subscriber base.
- Objective 3.7** Maximize tourism opportunities that provide a financial or other benefit to the City.
- Action Step 3.7.1** Update City regulations related to film permits to encourage film related activities in Rocklin.



2024 FINANCIAL PROJECTIONS

CITY OF ROCKLIN

Summary Report of Fiscal Projections

10-Year Financial Plan

10-year financial planning is a fiscal management approach to realize our vision “to be a sustainable community, both economically and environmentally.” In an effort to examine the future financial health of the City of Rocklin, we present this 10-Year Financial Plan to project revenues and expenditures through FY 2023-24.

The 10-Year Financial Plan will be a useful tool for developing strategies to effectively meet community goals and for building the economic stability of the City. Financial planning will enable us to foresee potential problems early, giving the City time to make appropriate course corrections before problems develop or intensify. It will enable us to determine if we can support today’s decisions tomorrow, or if we can support future projects and their associated operation and maintenance cost. We will be able to determine if we can continue to afford what we presently do, how we do it, or make adjustments to avoid problems later by either cutting costs or exploring other possible resources.

“The City of Rocklin will continue a strong fiscal and financially sustainable course through focused economic growth, development of a stable tax base and strategic long-term financial planning”

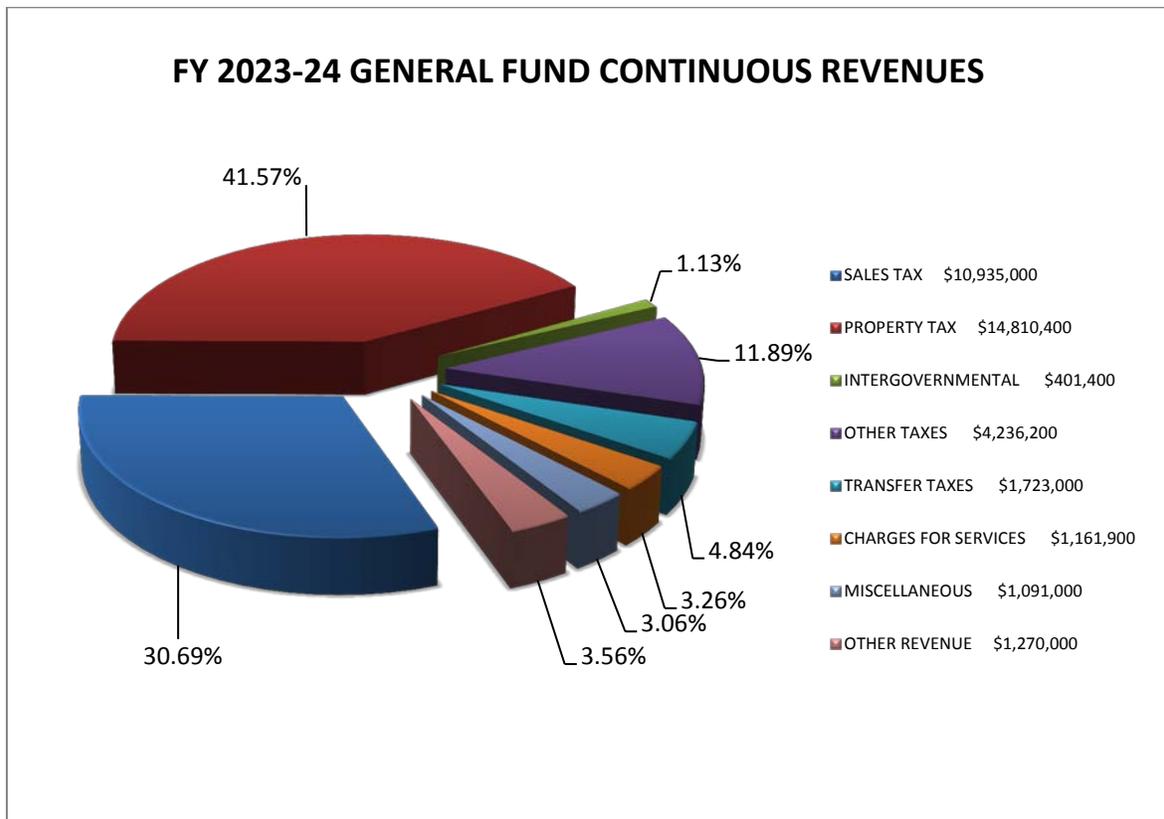
The 10-Year Financial Plan will examine both revenues and expenditures:

- 1) Revenues: By projecting reasonable tax and fee related revenues, the Plan will assist us in determining what level of budget is realistic. To do this, we must make two important assumptions. (1) It assumes reliance on both property and sales taxes. Because sales tax is a volatile revenue source that rises and falls with changes in the economy, it is unwise to rely too heavily on it. Instead, a stable budget should rely on similar portions of property and sales taxes. (2) We should assume that as the City grows closer to build-out, more revenue will come from taxes and less will come from building-related fees.

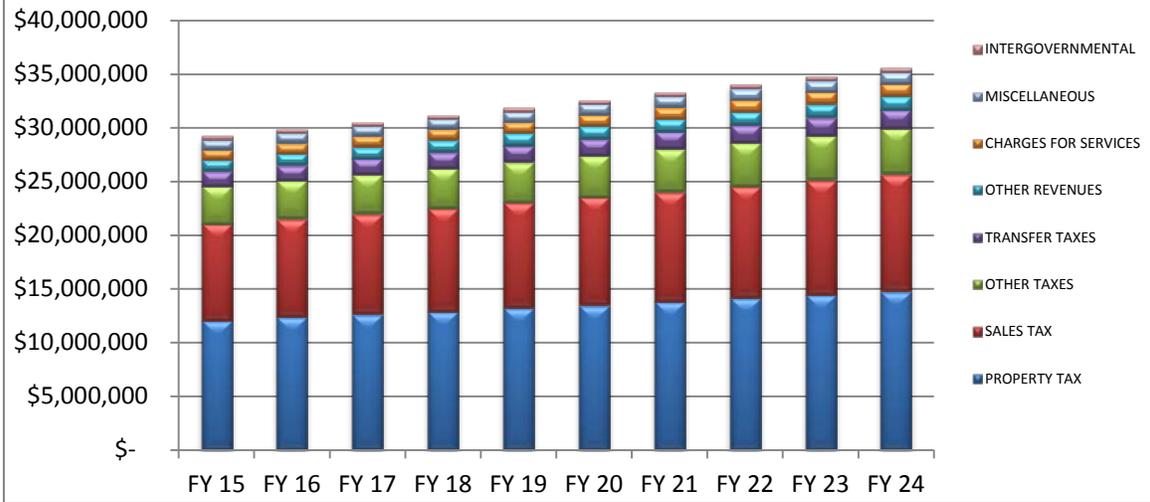
2) Expenditures: The Plan projects increases in expenditures using current trends and will focus on three major categories: salaries and wages to include benefits, operating expenditures, and (capital costs as appropriate in future years). It will not predict additional staffing by position, but rather utilize a percentage increase based on historical CPI, expected population growth (for PD only), and projected increases in the cost of employee benefits.

Revenue Sources

The graphs below depict the City’s major continuous revenue sources and their predicted contribution to the overall budget during the next 10 years. This 10-Year Financial Plan is restricted to the General Fund. Future projections may incorporate additional Funds and/or budgets as appropriate.

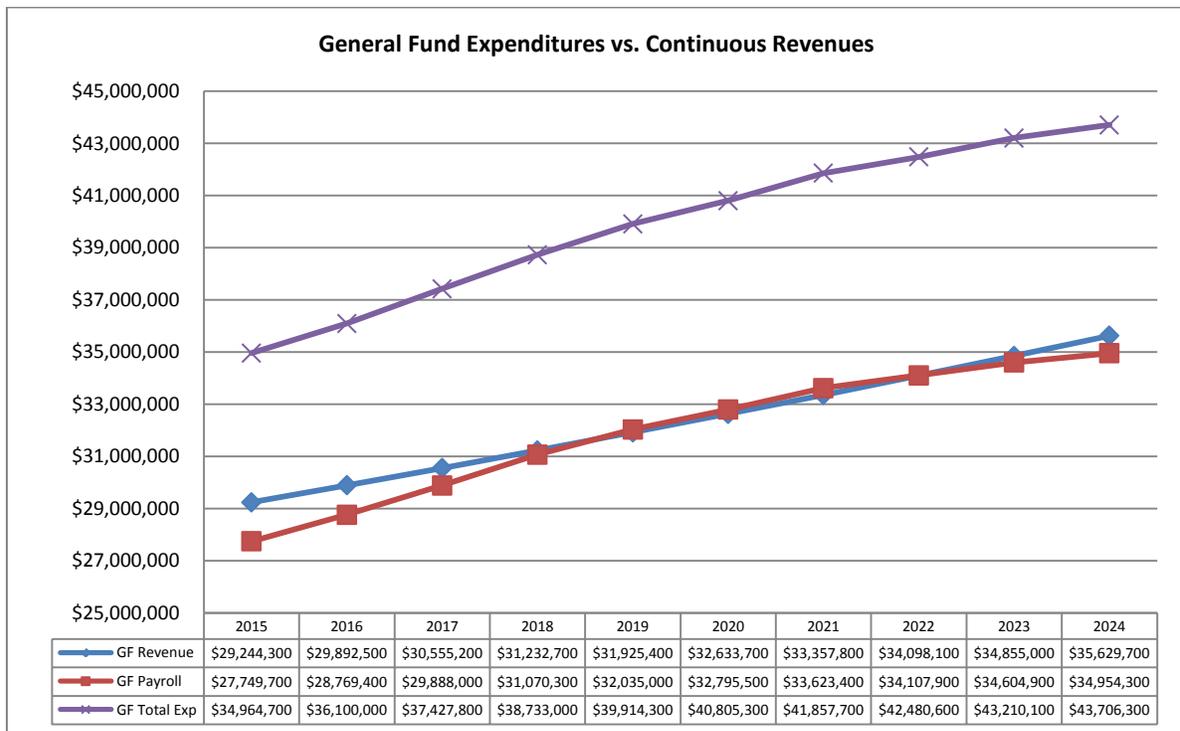


General Fund Continuous Revenues FY 15 TO FY 24



Expenditure Projections

The second part of the model projects City expenditures. The graph below illustrates the expected growth based solely on current MOU's and policy impacting salaries and wages, employee benefits, and operating expenses.



Major Plan Assumptions:

- 1) Incorporated known MOU changes***
- 2) Included only continuous revenue sources***
- 3) Applied historical CPI of 2.24% to revenues/expenses***
- 4) Excluded transfers and capital expenditures***

Another tool that will help verify the validity of the Plan projections will be a 10-Year Staffing Plan. This plan will be undertaken and updated as a part of the annual budget process. The Plan will provide a comprehensive view of staffing requests by each department over the next 10 years. Once complete, it can be compared against the personnel cost projections of the 10-Year Financial Plan. This Staffing Plan will be included in the FY 15/16 budget.

The 10-Year Financial Plan will increase the accountability to stakeholders by communicating explicitly and clearly the financial situation of the City over a 10-year period. It will make communicating financial decisions to the public much easier. For example, it would be possible to reasonably predict the need for fee adjustments and announce them in advance; or clearly define to the public the future cost of a public facility that would be built today, but need to be maintained tomorrow. Such financial planning in advance will discourage piecemeal decisions. The 10-Year Financial Plan will be a useful means for policy makers to develop and maintain a long-term vision.

Staff will need to expend significant effort in determining the appropriate assumptions to build into the Plan. The Plan will be revisited every year as a part of the budget process wherein staff will review the assumptions that influence projections, including CIP inflators, sales tax, property tax, other taxes, fees and charges, and projections on the condition of the overall economy. Each year, all the ingredients that go into the plan will be updated and adjustments made as necessary.

City Structure



City of Rocklin Overview
Organizational Charts
Elected and Appointed Positions Salary Schedule
Salary Schedules

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CITY OF ROCKLIN OVERVIEW

Structure of the Government Body

The City of Rocklin operates under a Council-Manager form of government, which vests authority in an elected City Council. The City Council is the City's legislative and policy-making body and appoints the City Manager who is responsible for the overall administration of the City. In addition to the appointment of the City Manager, the City Council also appoints the City Attorney, City Treasurer, City Clerk and members of the Board of Appeals, Planning Commission, and Parks, Recreation & Arts Commission.

The city-wide organizational chart displays the relationships between organizational units of the City government. Day-to-day operations are handled by the City's departments. The departments are run by Department Directors who report to the City Manager. This organization ensures the City Manager can keep the City Council aware of operational issues of importance and of city-wide concern.



City Profile and History

The City of Rocklin is located at the junction of Interstate 80 and State Highway 65, near the base of the Sierra foothills in California's Gold Country. It is part of the Sacramento-Roseville-Arden-Arcade Metropolitan Statistical Area (MSA), which includes the four counties of El Dorado, Placer, Sacramento and Yolo. Rocklin is ideally located in proximity to many tourist locations and recreational amenities. It is within 20 minutes of Folsom Lake, 30 minutes of downtown and Old Sacramento, and less than 2 hours from Lake Tahoe, the Pacific Ocean, and San Francisco.

Rocklin encompasses 19.87 square miles and has been one of the fastest growing cities in California. The City's population grew 67% from 2000-2014. The City of Rocklin, with a current population of approximately 59,672, is the second largest by population in Placer County. Historically known as a safe community with low crime rates, excellent schools and beautiful parks, in August 2008, *Family Circle* magazine named Rocklin one of the "10 Best Towns" for families in America (it was the only California city on the list).

Schools in Rocklin are highly rated. The Rocklin Unified School District has an API Score of 891 with a 92% graduation rate. Sierra College, conveniently located off I-80 in the incorporated area of Rocklin, offers community college classes to students of all ages. Additionally, the City of Rocklin is home to an accredited private institution of higher education, William Jessup University, offering degrees in a variety of disciplines.

Although officially incorporated in 1893, Rocklin's recorded history begins 150 years ago when Joel Parker Whitney established Spring Valley Ranch. Over the years, 25 miles of crushed stone roads, 12 granite bridges, stables, barns, and housing for 200 ranch hands and their families were all constructed on this sprawling 30,000 acres, now considered the first developed property in Rocklin.

After the death of Joel Parker Whitney's son, the remaining heirs sold off the ranch in large parcels with the final sale in 1946. The planned communities of Stanford Ranch and Whitney Oaks now occupy much of the former Spring Valley Ranch. As Rocklin has evolved, the City has saved many of the original granite bridges used to cross creeks on the Spring Valley Ranch and has designed parks to include these bridges.

The City's original claim to fame came with the mining of granite. By 1910, 22 quarries operated in Rocklin and, in 1912, nearly 2,000 train carloads of granite were sent out of town to become part of the state capitol building and buildings in San Francisco. Today, Rocklin granite is still used commercially for monument signs by a long-time Rocklin family.



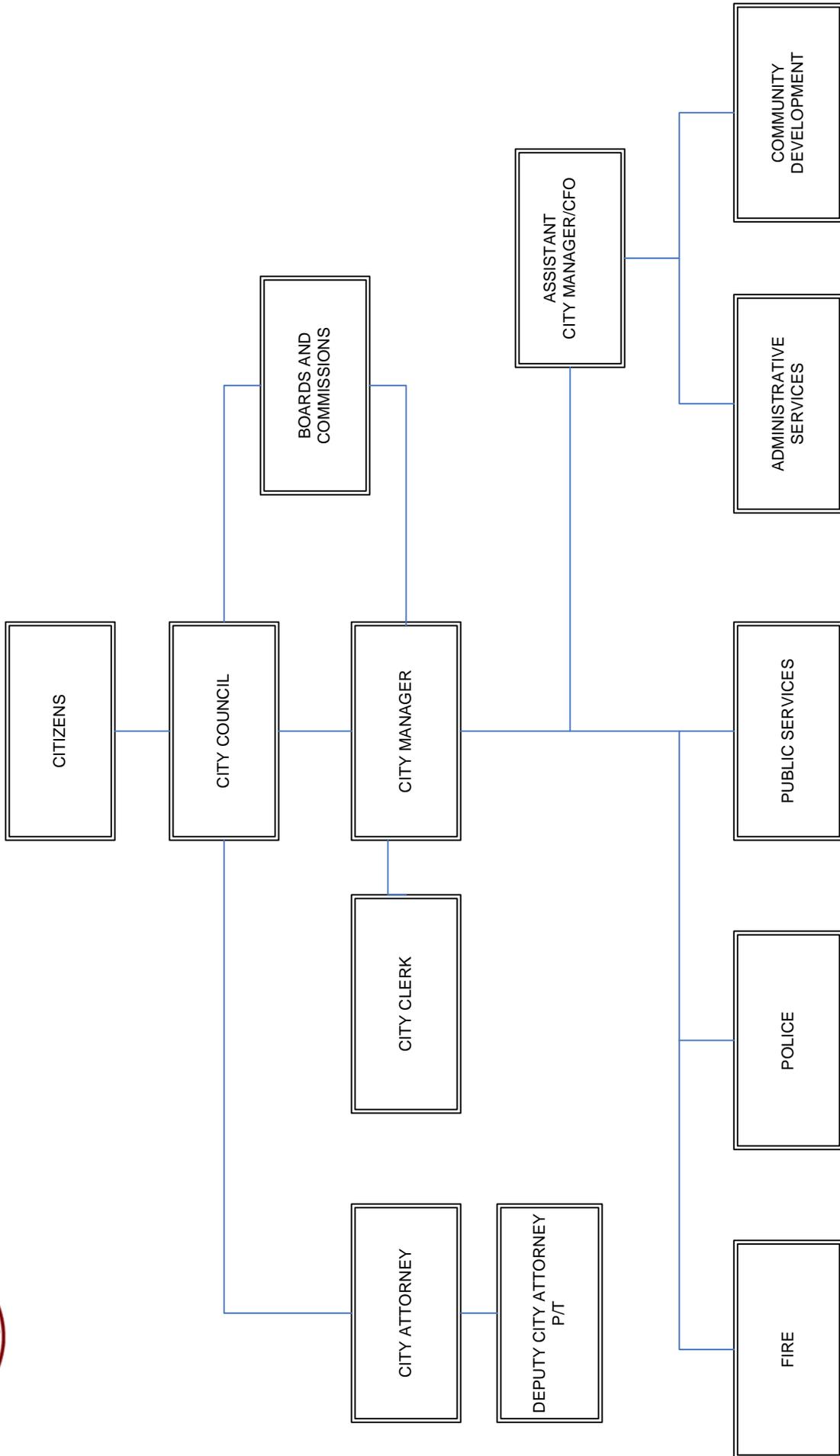
During the late 1950's and early 1960's, the expansion of suburban communities from Sacramento to the northeast, along the Highway 80 corridor, led to the growth of the housing market in Rocklin. Beginning in the 1980's, Rocklin realized the benefits of a lower cost of living and land that drew high technology firms and other industries to the region. This resulted in an expansion of commercial and residential development.

Rocklin is rich in traditions and history. Throughout the years, the City continues to be a leader in providing excellent services, a safe community, and maintaining a high quality of life.



City of Rocklin

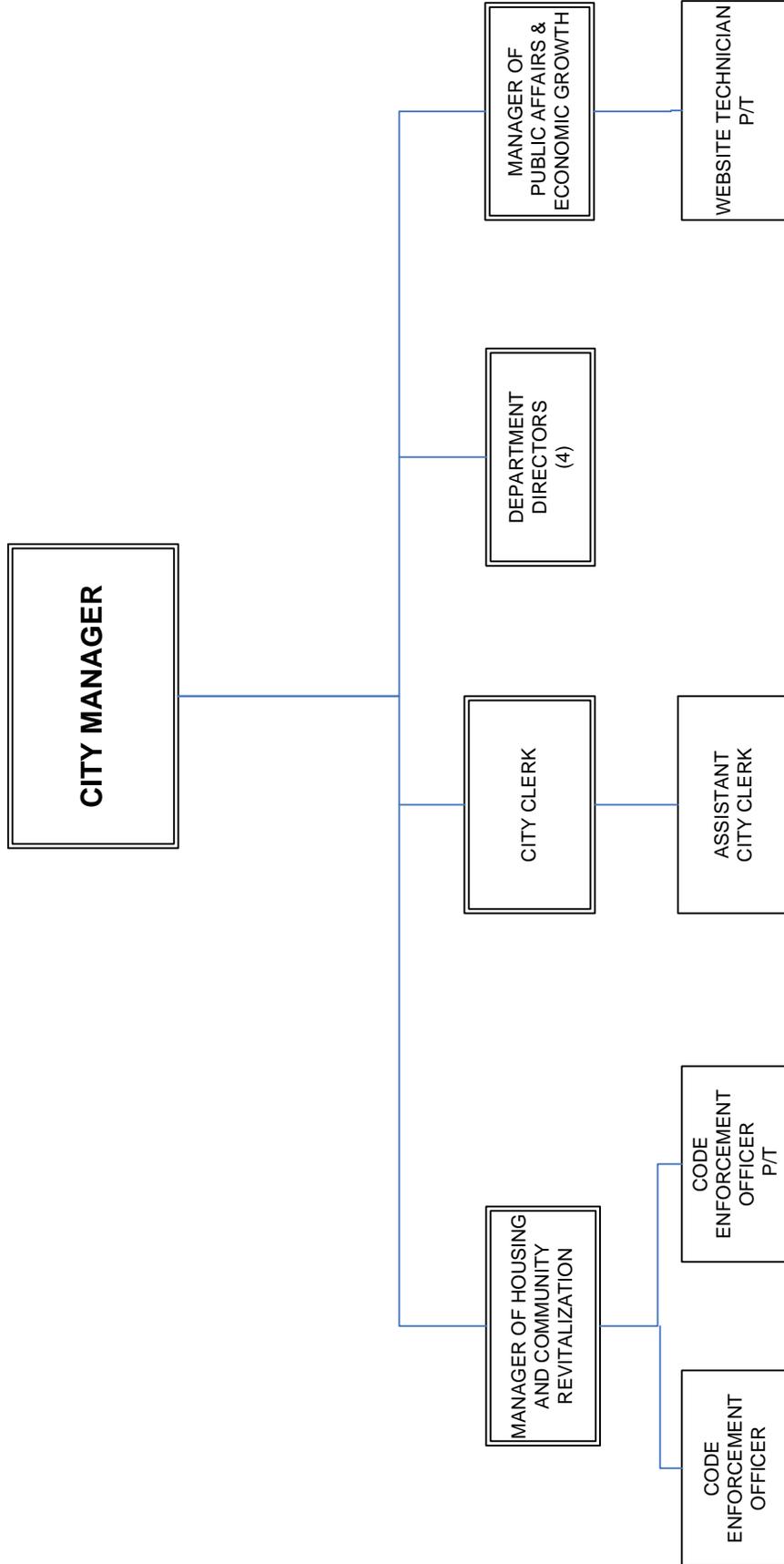
Organizational Chart - July 2014





City of Rocklin Office of the City Manager

Organizational Chart – July 2014

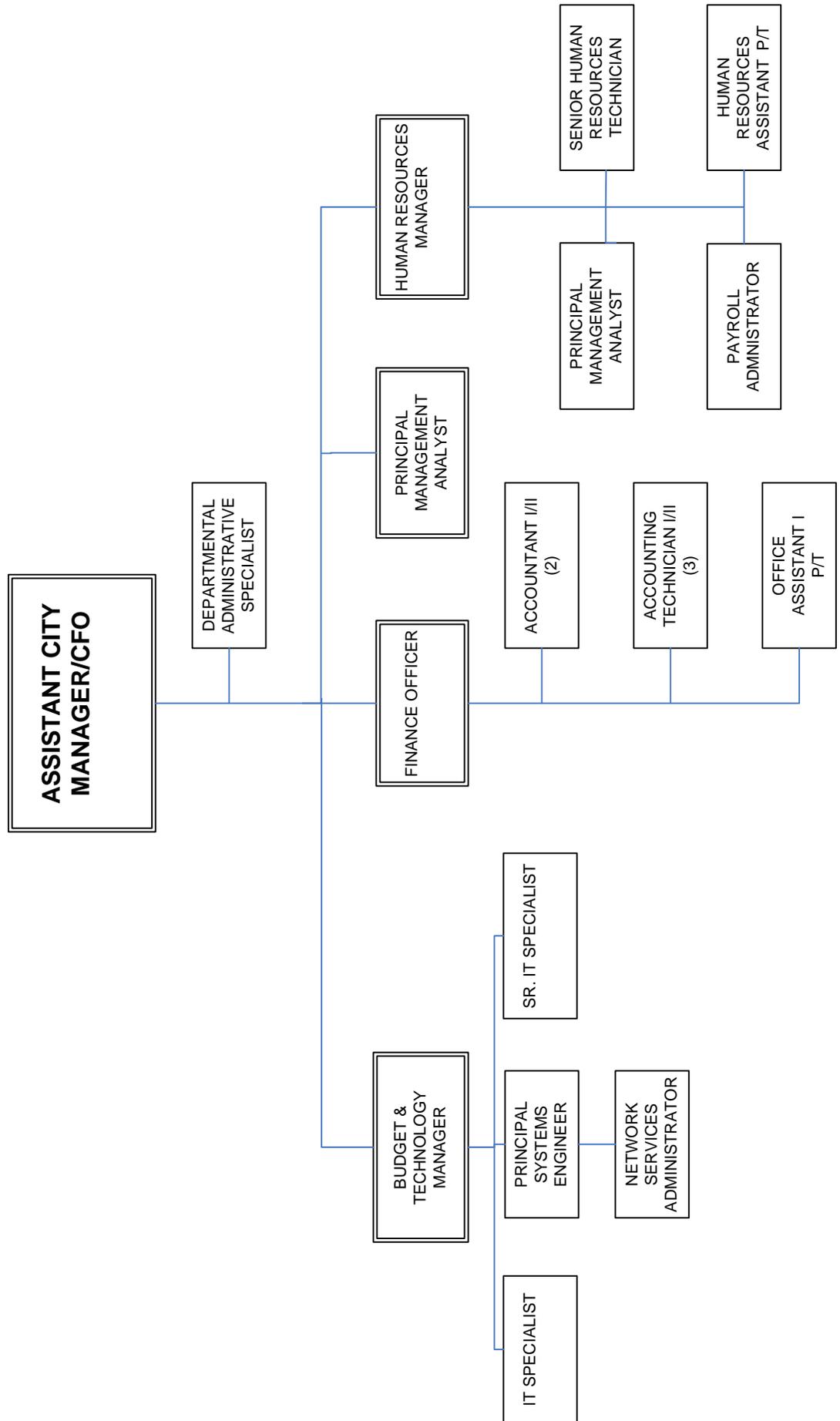


Note: P/T = Part Time



City of Rocklin Administrative Services

Organizational Chart – July 2014

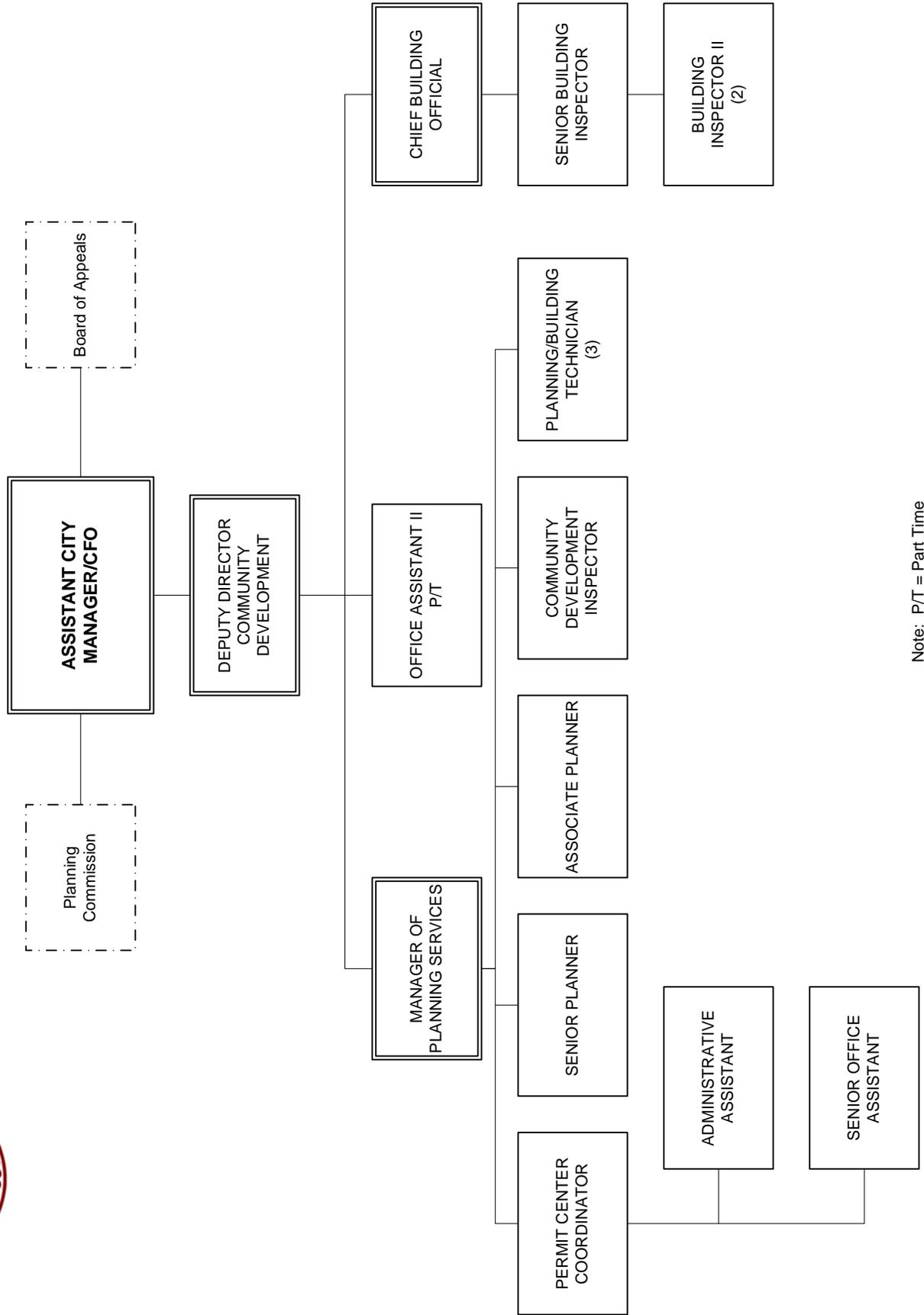


NOTE: P/T = Part Time



City of Rocklin Community Development

Organizational Chart – July 2014

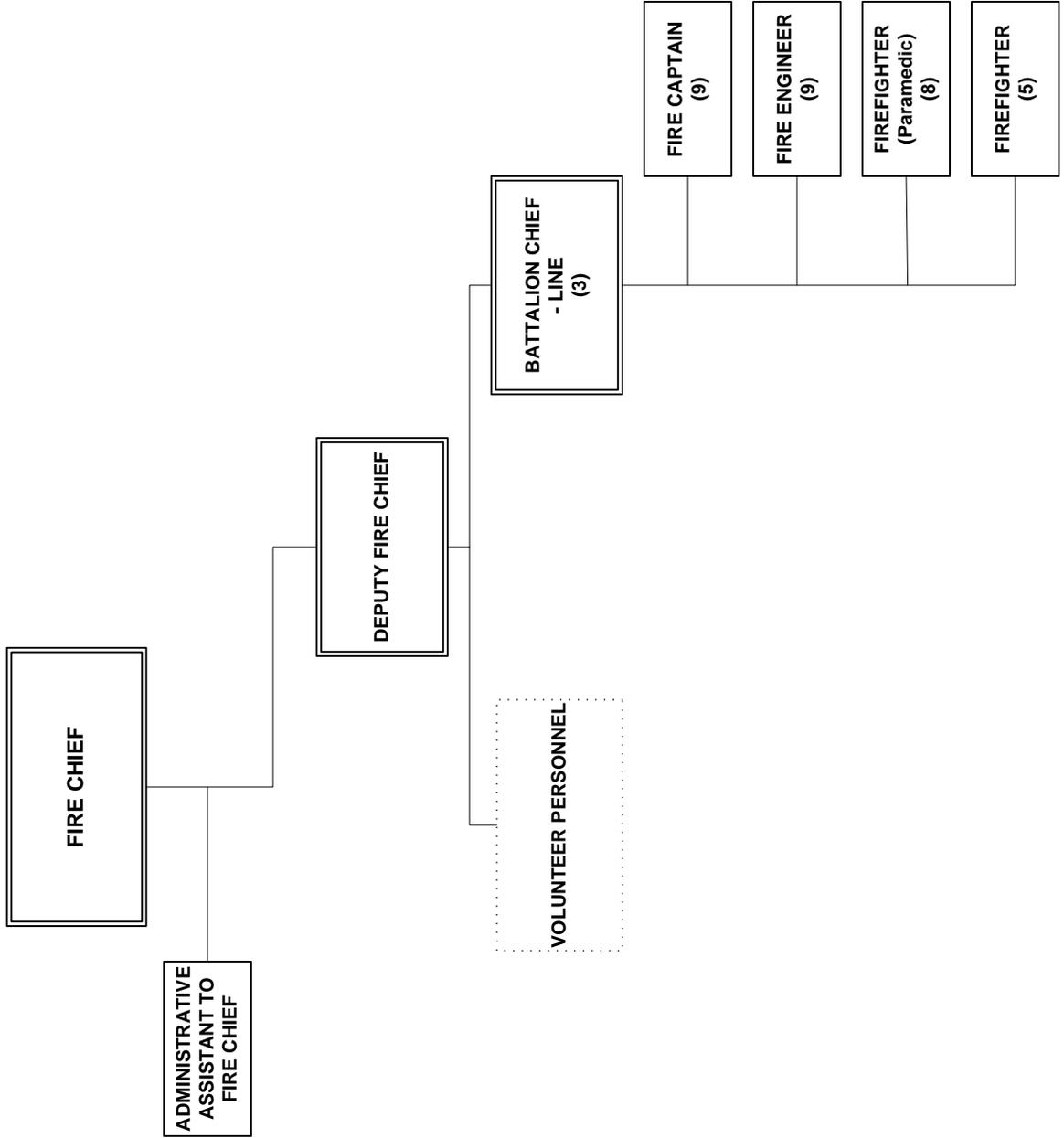


Note: P/T = Part Time



City of Rocklin Fire

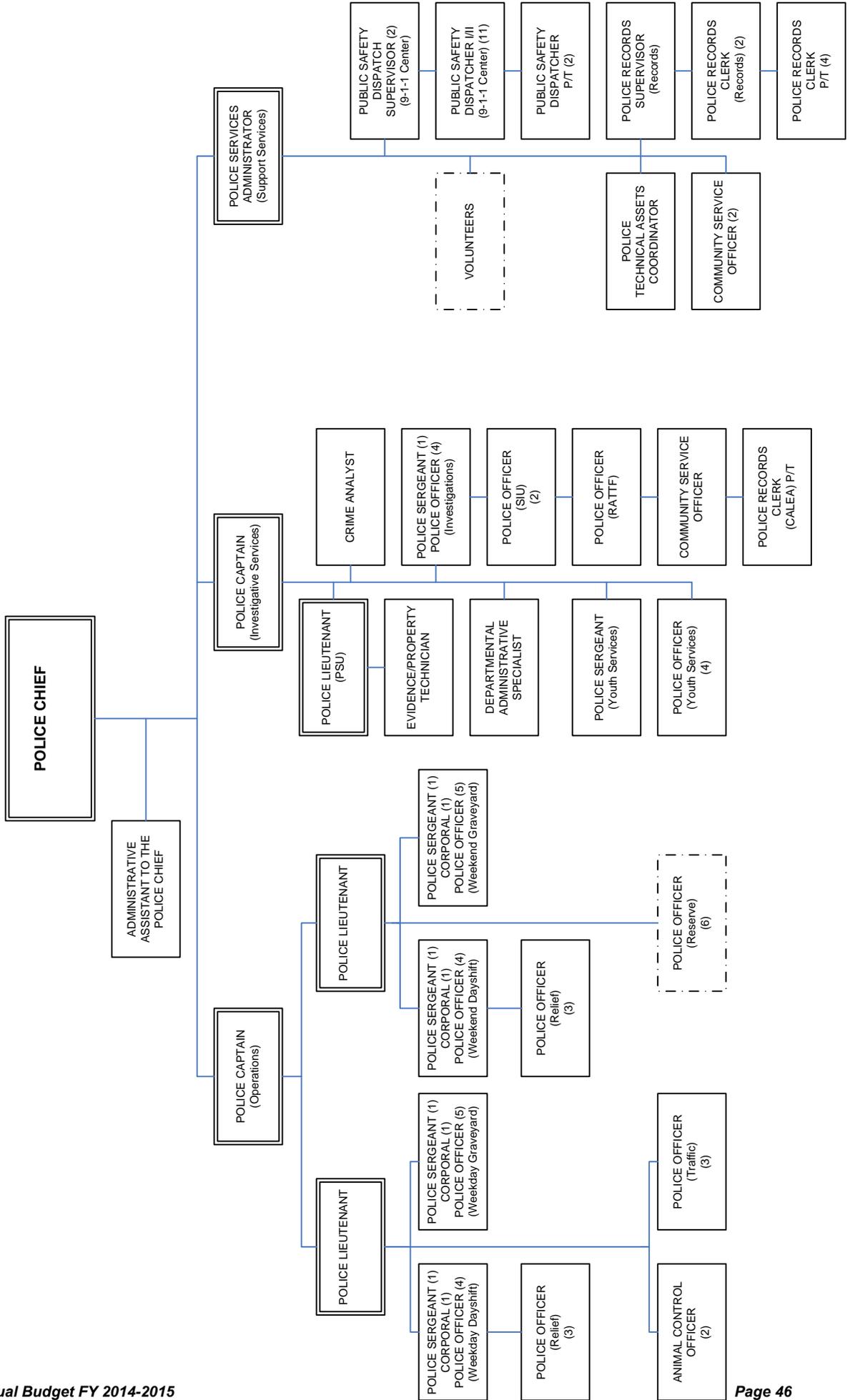
Organizational Chart – July 2014





City of Rocklin Police

Organizational Chart – July 2014



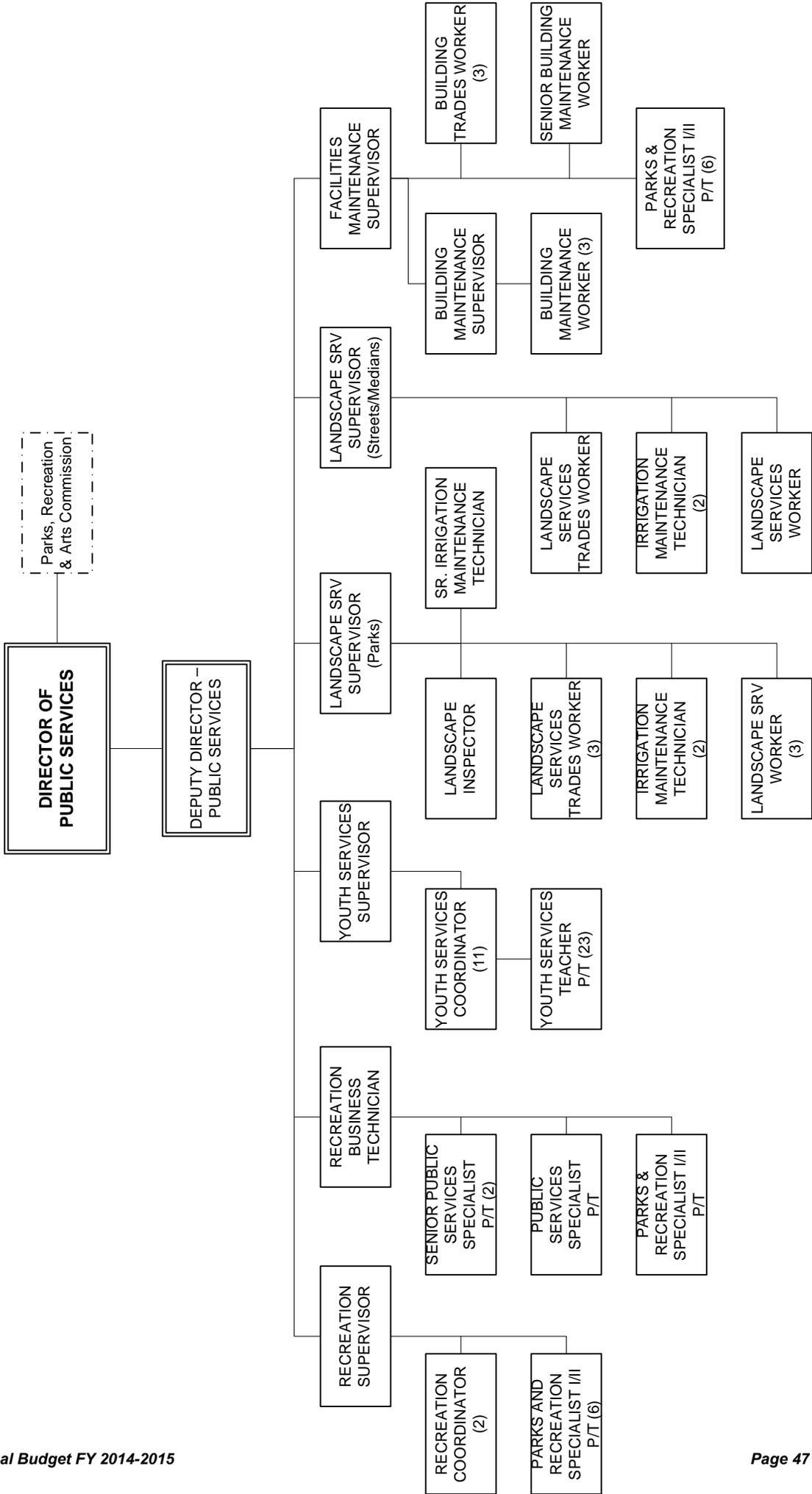
NOTE: P/T = Part Time

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City of Rocklin Parks & Recreation

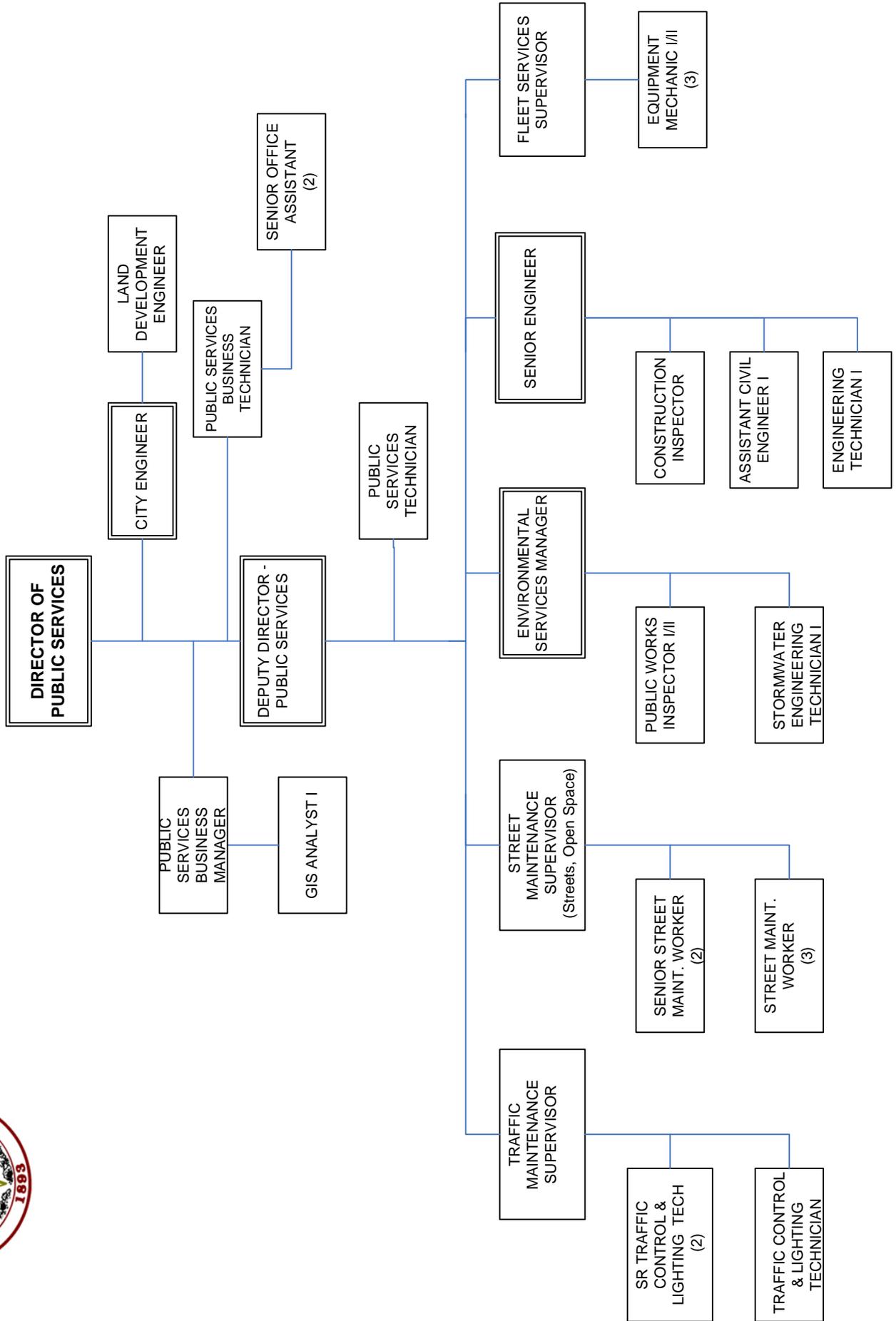
Organizational Chart – July 2014





City of Rocklin Public Services

Organizational Chart – July 2014



CITY OF ROCKLIN
2014/2015 BUDGET
ELECTED AND APPOINTED POSITIONS
SALARY SCHEDULE

<u>POSITION</u>	<u>MEMBERS</u>	<u>ANNUAL COMPENSATION</u>
Elected:		
City Council	5	8,220
Appointed:		
Planning Commission	5	3,600
Parks, Recreation & Arts Commission	5	1,800

CITY OF ROCKLIN
MANAGEMENT SALARY SCHEDULE
(Annual Salary)
Effective June 28, 2014

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	Public Services Business Manager	12	73,544	77,221	81,083	85,138	89,394	93,864
0	Application Services Administrator	14	77,272	81,135	85,187	89,458	93,929	98,616
1	Network Services Administrator							
1	City Clerk	15	79,201	83,166	87,313	91,680	96,274	101,073
0	Management Analyst							
1	Police Services Administrator							
2	Principal Management Analyst	17	83,208	87,368	91,737	96,329	101,143	106,195
1	City Engineer	18	85,290	89,555	94,037	98,723	103,663	108,860
1	Environmental Services Manager							
1	Finance Officer							
0	Manager of Building Services							
1	Manager of Housing and Community Revitalization							
1	Manager of Planning Services							
1	Manager of Public Affairs and Economic Growth							
1	Principal Systems Engineer							
1	Senior Engineer							
1	Budget and Technology Manager	22	94,145	98,846	103,787	108,977	114,432	120,151
1	Human Resources Manager							
0	Information Technology Manager							
1	Chief Building Official							
1	Deputy Director -Community Development	23	96,498	101,324	106,389	111,705	117,298	123,155
2	Deputy Director -Public Services							
1	Deputy Fire Chief	32	120,511	126,533	132,862	139,496	146,475	153,797
0	Director of Community Development							
2	Police Captain							
1	Director of Public Services	34	126,612	132,942	139,590	146,569	153,897	161,593
1	Assistant City Manager/Chief Financial Officer	38	139,756	146,743	154,080	161,784	169,874	178,367
1	Fire Chief	41	150,502	158,027	165,929	174,225	182,936	192,083
1	Police Chief	43	158,121	166,027	174,329	183,044	192,197	201,808
			<u>Salary</u>		<u>Resolution No.</u>		<u>Date Adopted</u>	
1	City Attorney		222,444		2005-395		12/13/2005	
1	City Manager		206,999		2010-222		12/14/2010	
<u>1*</u>	Deputy City Attorney		88,879		Contract		06/02/2014	

29 Total FTEs (*Part-Time employee not included in FTEs)

CITY OF ROCKLIN
CONFIDENTIAL SALARY SCHEDULE
(Annual Salary)
Effective June 28, 2014

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	Administrative Assistant to Fire Chief	15	44,707	46,935	49,292	51,749	54,335	57,060
1	Administrative Assistant to Police Chief	17	46,954	49,300	51,760	54,358	57,072	59,924
2	Departmental Administrative Specialist							
0	Human Resources Technician I							
1	Assistant City Clerk	20	50,564	53,094	55,750	58,533	61,457	64,534
0	Human Resources Technician II							
1	Payroll Administrator	24	55,814	58,604	61,534	64,611	67,841	71,234
1	Senior Human Resources Technician							

7 Total FTEs

CITY OF ROCKLIN
 PUBLIC SAFETY MANAGEMENT SALARY SCHEDULE
 (Annual Salary)
 Effective: January 11, 2014

<u>FTE</u>	<u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>	<u>Step 7*</u>
0	Police Services Manager	65,643	68,925	72,374	75,992	79,792	83,784	
<u>3</u>	Police Lieutenant	102,429	107,550	112,928	118,574	124,502	130,728	137,264

3 Total FTEs

** Per Article 9.1 in the PSMG MOU sworn employees who have fifteen (15) years of full-time service working for the City of Rocklin, and who have been at the top step of their classification for two years will go to step seven (7) of the salary range.*

CITY OF ROCKLIN
POLICE SALARY SCHEDULE
(Annual Salary)
Effective January 11, 2014

<u>FTE</u>	<u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
6	Police Sergeant	83,276	87,437	91,814	96,387	101,219	106,263
42	Police Officer	67,736	71,118	74,675	78,408	82,337	86,443
2	Public Safety Dispatch Supervisor	57,149	60,013	63,005	66,162	69,472	72,948
3	Community Service Officer	53,163	55,826	58,613	61,544	64,628	67,856
1	Crime Analyst						
0	Police Com. Program Coordinator						
1	Police Records Supervisor						
1	Police Technical Assets Coordinator						
0	Senior Public Safety Dispatcher						
0	Senior Records Clerk	50,814	53,366	56,029	58,834	61,778	64,865
1	Evidence/Property Technician	49,586	52,078	54,677	57,403	60,271	63,292
8	Public Safety Dispatcher II						
3	Public Safety Dispatcher I	45,993	48,297	50,709	53,247	55,909	58,714
2	Police Records Clerk	43,801	45,993	48,297	50,709	53,247	55,909
2	Animal Control Officer	43,600	45,769	48,068	50,465	52,989	55,646

72 Total FTEs

CITY OF ROCKLIN
 FIRE SALARY SCHEDULE
 (Annual Salary)
 Effective: July 12, 2014

<u>FTE</u>	<u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
13	Firefighter	64,537	67,770	71,163	74,727	78,451	82,374
9	Fire Engineer	71,685	75,267	79,041	82,989	87,145	91,502
9	Fire Captain	81,946	86,033	90,345	94,869	99,614	104,595
3	Battalion Chief-Line	96,917	101,765	106,852	112,190	117,812	123,691
0	Fire Marshal						

34 Total FTEs

CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE
(Annual Salary)
Effective June 28, 2014

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
0	Office Assistant I	5	29,072	30,529	32,066	33,668	35,351	37,112
0	Office Assistant II	9	32,092	33,708	35,390	37,152	39,019	40,965
3	Senior Office Assistant	15	37,218	39,085	41,032	43,085	45,244	47,522
3	Building Maintenance Worker	16	38,158	40,066	42,065	44,172	46,383	48,688
4	Landscape Services Worker	17	39,111	41,059	43,112	45,271	47,536	49,907
3	Street Maintenance Worker							
0	Equipment Mechanic I	19	41,086	43,139	45,297	47,562	49,947	52,436
4	Irrigation Maintenance Technician	20	42,119	44,224	46,437	48,753	51,205	53,761
1	Senior Building Maintenance Worker							
2	Accounting Technician I	21	43,164	45,323	47,588	49,973	52,476	55,111
1	Administrative Assistant							
2	Senior Street Maintenance Worker							
4	Landscape Services Trades Worker	22	44,251	46,462	48,781	51,218	53,788	56,476
1	Public Services Technician							
3	Building Trades Worker	23	45,351	47,616	49,999	52,502	55,125	57,880
1	Engineering Technician I							
3	Equipment Mechanic II							
3	Planning/Building Technician							
2	Recreation Coordinator							
9	Youth Services Coordinator							
2	Youth Services Coordinator (10 month)		37,502	39,375	41,345	43,415	45,584	47,862
1	Accounting Technician II	25	47,654	50,026	52,529	55,164	57,920	60,807
1	Code Enforcement Officer							
0	Community Development Technician							
1	Traffic Control and Lighting Technician							
0	Building Inspector I	26	48,833	51,284	53,840	56,542	59,364	62,329
0	Construction Inspector I							
1	Landscape Inspector							
0	Public Works Inspector I							
1	Senior Irrigation Maintenance Technician							

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
0	GIS/Engineering Technician	27	50,066	52,569	55,192	57,946	60,847	63,893
1	Permit Center Coordinator							
1	Public Services Business Technician							
0	Engineering Technician II							
1	Recreation Business Technician							
0	Accountant I	28	51,310	53,879	56,570	59,404	62,370	65,496
1	Building Maintenance Supervisor							
1	Stormwater Engineering Technician I							
1	Community Development Inspector	30	53,906	56,608	59,443	62,410	65,522	68,806
1	Construction Inspector II							
1	Public Works Inspector II							
2	Senior Traffic Control and Lighting Technician							
1	Information Technology Specialist	31	55,256	58,025	60,927	63,972	67,164	70,528
1	GIS Analyst I							
2	Building Inspector II							
1	Recreation Supervisor							
1	Youth Services Supervisor							
2	Accountant II	32	56,635	59,468	62,449	65,562	68,846	72,291
0	Assistant Planner	33	58,053	60,952	64,012	67,204	70,568	74,091
0	GIS Analyst II							
1	Facilities Maintenance Supervisor							
1	Fleet Services Supervisor							
2	Landscape Services Supervisor							
1	Street Maintenance Supervisor							
1	Traffic Maintenance Supervisor							
1	Assistant Civil Engineer	35	60,992	64,038	67,244	70,608	74,145	77,854
0	Senior Accountant							
1	Senior Information Technology Specialist							
1	Senior Building Inspector	36	62,515	65,641	68,926	72,370	76,000	79,787
0	Assistant Land Surveyor	37	64,078	67,284	70,648	74,184	77,892	81,787
1	Land Development Engineer							
0	Administrative Analyst	39	67,323	70,687	74,224	77,932	81,840	85,933
1	Associate Planner							
0	Database and Applications Analyst							
0	Plan Check Engineer	44	76,171	79,986	83,986	88,183	92,595	97,217
1	Senior Planner							

86 Total FTEs

CITY OF ROCKLIN
 PERMANENT
 PART-TIME EMPLOYEES HOURLY SALARY SCHEDULE
 Effective June 28, 2014

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>
0	Youth Services Aide	1	\$9.00	\$9.45	\$9.92
8	Parks & Recreation Specialist I	3	\$9.26	\$9.72	\$10.20
23	Youth Services Teacher	5	\$10.00	\$10.50	\$11.02
2	Office Assistant I				
5	Parks & Recreation Specialist II	7	\$12.00	\$12.60	\$13.23
1	Public Services Specialist				
2	Senior Public Services Specialist	9	\$14.00	\$14.70	\$15.43
0	Office Assistant II				
1	Human Resources Assistant	11	\$16.00	\$16.80	\$17.64
5	Police Clerk				
0	Police Dispatcher I	13	\$21.46	\$22.54	\$23.67
1	Code Enforcement Officer				
2	Police Dispatcher II	15	\$23.14	\$24.30	\$25.52
1	Website Technician	17	\$25.00	\$26.25	\$27.56

52 Total Permanent Part-Time Employees (Not FTEs)
(Total includes Part-Time Deputy City Attorney)

Definition:

- 20 Hours per week
- 999 Hours per fiscal year
- No Benefits

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Budget Overview



Key Management Practices

Budget and Revenue Highlights

Fund Overview

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KEY MANAGEMENT PRACTICES

Governmental budgeting allocates and balances the resources drawn from the public to the demand for services and projects. Budgeting helps policy makers set goals, assists program managers and department heads in the improvement of organizational performance, and ensures that both elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statutes that provide a sense of the budgetary environment. Budget guidelines and Financial Policy Statements address the budget's scope and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

Authorization

In accordance with Chapter 3.28 of the Rocklin Municipal Code, the City Manager shall prepare and submit by May 15th of each year, the annual budget to the City Council. The budget shall include an explanation message, and shall contain itemized statements for recommended City expenditures and estimated revenues. The City Council shall conduct one or more hearings on the proposed budget and make changes as deemed appropriate. The City Council shall adopt a final budget on or before June 30th of each year. The City Manager shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.

Basis of Budgeting

An operating, capital project and transfer budget is adopted each fiscal year for the General Fund and certain Special Revenue, Capital Project, Debt Service, Permanent, Proprietary, and Fiduciary Funds. The proposed budget shall be balanced by fund, meaning that the recommended appropriations do not exceed the combined total of estimated revenues and unreserved

fund balance for each of the City's individual funds subject to appropriation. The level of budgetary control for the City is at the fund level.

Department heads are given authority to control their budgets and to make changes indicated to meet program objectives and to meet performance goals. In no case may total expenditures of a particular department or fund exceed what is appropriated by the City Council without approval by the City Council. Unexpended appropriations shall lapse at year end.

Fund Accounting

The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

Investment Policy

The primary objective of the City's investment policy, Legislative Policy #1, is the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to insure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

Fiscal Procedures

The City of Rocklin budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles (GAAP), the recommended best practices of the Governmental Accounting Standards Board (GASB) and the City's internal financial policies.

The City will maintain an accounting system to provide all of the data needed to allow for the timely preparation of financial statements for the entire City in conformity with GAAP. The City will contract for an independent audit of the City's finances and for compliance with GASB and state laws. The audit will be published annually as a

Comprehensive Annual Financial Report (CAFR).

Capital Investment Plan

The City will develop and implement a five-year capital investment plan, which will require the City to anticipate long-term needs. The five-year capital investment plan will determine the capital investment priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.



Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are defined by the City as assets with an initial, individual cost of \$5,000 or more, \$100,000 for infrastructure and an estimated life in excess of one year.

Fleet Equipment

The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement.

Risk Management

The City operates a risk management and loss prevention program to minimize losses.

One Time Revenues

A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Rocklin will utilize General Fund one time or temporary funds to obtain capital assets, fund capital projects, replenish the General Fund Operating Reserve and/or make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

Debt Policy

Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). In addition to the policies and procedures for land secured financing as enacted by Resolution No. 2005-112, the City utilizes “Capital Needs Financing” as noted below and conducts ongoing analysis of refunding opportunities.

Capital Needs Financing

The City of Rocklin will, where possible, and in accordance with the adopted Capital Investment Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are

determined to be time sensitive for purposes of public health, safety, welfare, or for economic gain.

Capital Expenditures

All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt in current fiscal years will not be utilized for current year expenditures.

Operating Funds – Operating Expenditures

All Non-General Fund Operating Funds will maintain sufficient cash balances to cover a minimum of six months of operating expenditures planned and budgeted at the end of every fiscal year. This means that operations within these Funds are submit to funding already received. This policy will ensure the City maintains sufficient cash on hand to cover its normal operations and enable it to identify and avoid potential cash flow issues.

De-obligation

In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.

General Fund Operating Reserve

The City of Rocklin will maintain an operating reserve equal to 25% of the planned budgeted expenditures in the General Fund (less any capital equipment and/or project costs). These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc., to avoid use of the reserve. Should the reserve level exceed 25%, excess funds could be transferred to support the City's Capital Investment Plan. To the extent the reserve level falls below 25%, a plan will be executed to replenish the reserve at the targeted funding level within three years.

General Fund Disaster Contingency Reserve

The City of Rocklin will maintain an emergency reserve equal to \$1 million as set by Resolution No. 2012-136. These reserved dollars will be used in the event of a "declared" emergency providing financial support for recovery efforts as directed by the City Council.

Self-Insured Losses Reserve

The City of Rocklin will maintain a self insured losses reserve equal to \$1 million. These reserved dollars will be used for losses not covered under existing insurance programs.

Retiree's Health Reserve

The City of Rocklin will maintain a Retiree's Health Reserve. These reserved dollars will be used to fund a Retiree's Health Trust to offset the retiree's health accrued liability. Interest earned on these funds will be used

to offset current retiree's health insurance premium payments. Additionally, the Retiree's Health Fund will be partially funded by annual transfers-in of 45% of the General Fund's current fiscal year's fund balance surplus as limited by the transfer to the GF – Special Reserve Funds and the total amount transferred into the General Fund through the annual Indirect Cost Allocation.

Fleet Capital Reserve

The City of Rocklin will maintain Fleet Capital Reserves for the purchases of new and replacement vehicles and other capital assets. These reserves will be designated for each Operating Fund and summarized in the annual budget. The amount added to each Fund's reserve will be calculated by utilizing the annual asset depreciation expense, and allocated through the same methodology as the Fleet Allocation process.

General Fund – Special Reserve Funds

At the end of each fiscal year, after calculating the 25% General Fund Operating Reserve, any General Fund surplus (net amount by which the fund balance is increased in that fiscal year) will be transferred to the GF–Special Reserve Funds and to the Retiree's Health Fund as limited by the total amount transferred into the General Fund through the annual Indirect Cost Allocation. The surplus will be split between the funds with 45% transferred to the GF–Streets Maintenance Reserve Fund, 5% transferred to the GF-Economic Development Reserve Fund, 5% transferred to the GF-Code Enforcement Reserve Fund, and 45% transferred to the Retiree's Health Fund.

BUDGET AND REVENUE HIGHLIGHTS

The City Budget

The City's budget document contains a complete overview of the projected revenues and the proposed departmental expenditures for a given fiscal year. The City's budget is separated on a departmental/functional basis into Administrative Services, Community Development, Fire, Legislative, Parks & Recreation, Police, and Public Services; each with differing goals, objectives, and the ability to generate fees or other revenue to fund a portion or all of their operating costs.

The City's budget process is set forth in Chapter 3.28 of the Rocklin Municipal Code. Section 3.28.050 states, "The Council shall adopt a final budget on or before June 30 of each year by resolution". Though generally considered good stewardship of public resources and a fiduciary duty to the citizens of the City, there is no stated requirement in the Rocklin Municipal Code, nor state statutes, that the City approves a balanced budget.

The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The City budget includes the following types of funds: General Fund, Special Revenue funds, Capital Project funds, Debt Service funds, Internal Service fund, Permanent funds, and Agency funds. Fund descriptions are included in the Fund Overview section.

Revenue Overview

Revenue is presented in the City budget by major revenue categories: Taxes, Licenses and Permits, Intergovernmental Revenues, Fines, Forfeitures & Penalties, Charges for Services, Use of Money and Property, and Miscellaneous. The budgeted revenue is presented in total and is also broken down into sub-categories within each major category.

Revenue estimates are based on information received from City departments, outside agencies (County of Placer Assessor, State Department of Finance, Placer County Transportation Planning Agency, etc.), historical data and current economic trends. For the most part, the City takes a conservative approach to forecasting revenue.

Unlike a private business, some of the City's revenue is restricted to certain uses by law. A special tax is levied for the specific purpose approved by the voters. Fees are charged for specific services. Many intergovernmental revenues (i.e. State & Federal funds) are designated by law for specific types of activities/projects.

Major sources of the City's General Fund revenue for day-to-day operations and services come from property tax, and sales and use tax.

Property Tax: Under California law, property taxes are assessed and collected by the counties up to 1% of assessed value, plus other increases approved by the voters. The property taxes go into a pool and are then allocated to the cities in accordance with statutory regulations. Of each dollar collected by the County, approximately 12.6% goes to the City of Rocklin.



Property taxes attach annually as an enforceable lien on January 1. Taxes are levied on January 1, are payable in two installments, and are delinquent on December 10 and April 10. The County of Placer (the County) is responsible for the collection and allocation of property taxes. The County apportions secured property tax revenue in accordance with the alternate methods of distribution, the “Teeter Plan,” as prescribed by Section 4717 of the California Revenue and Taxation code. Therefore, the City receives 100% of the secured property tax levies to which it is entitled, whether or not collected.

The current economic climate within the housing and commercial real estate markets has improved over the last year. The City is projecting (based upon information from the County Assessor) property tax revenues to increase at 4.3% in fiscal year 2014-2015. This increase is a

result of assessed values for secured property increasing 0.454% and significant Prop 8 adjustments.

Sales Tax: Sales tax is imposed on retailers for the privilege of selling tangible personal property in California. A use tax is imposed on purchasers whenever sales tax does not apply, such as for goods purchased out of state for use in California. The sales and use tax rate in a specific California location has three parts: the State tax rate, the local tax rate and any district tax rate that may be in effect. State sales and use taxes provide revenue to the state’s General Fund, to cities and counties through specific state fund allocations, and to other local jurisdictions. The current sales tax rate in Placer County – City of Rocklin – is 7.5%. The 7.5% is distributed to various agencies with 1.0% going to the City of Rocklin and 6.5% going to other agencies.

The City is forecasting an increase of 6.3% in sales tax revenues for the 2014-2015 fiscal year due to several large retail developments being completed in FY 2013-2014 or early FY 2014-2015.



FUND OVERVIEW

Consistent with other governmental agencies, the City uses fund accounting. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds include the General Fund, Special Revenue, Capital Project, Permanent, and Debt Service funds.

The General Fund is used to account for resources traditionally associated with the City which are not required legally or by sound financial management to be accounted for in another fund. From this fund the City's general operating expenditures are paid, the fixed charges, and the capital costs that are not paid through other funds.

Special Revenue Funds are used to account for specific revenues that are legally or otherwise restricted to expenditures for particular purposes. Examples of Special Revenue Funds include State Gas Tax and SB325 Tax (sales tax on fuel purchases).

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds. Examples of Capital Project Funds include Traffic Circulation Impact fees and Capital Construction Impact Fees.

Permanent Funds, such as the Conservation Easement Endowment Fund, are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's programs.



Debt Service Funds account for the accumulation of financial resources for the payment of interest and principal on the general long-term debt of the City or its component units.

Proprietary Funds

The City maintains one type of proprietary fund, an internal service fund. Internal service funds are an accounting methodology used to accumulate and allocate costs internally among the City's various functions. The Fleet Internal Service Fund is used to account for the financing of the City's fleet services provided by one City department to other departments on a cost-reimbursement basis.

Fiduciary Funds

Agency Funds account for assets held by the City in a purely custodial capacity. Examples of Agency Funds include the Wetlands Maintenance Trust and the Boroski Landfill Monitoring Trust.

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Revenues



Revenues by Category

Revenues

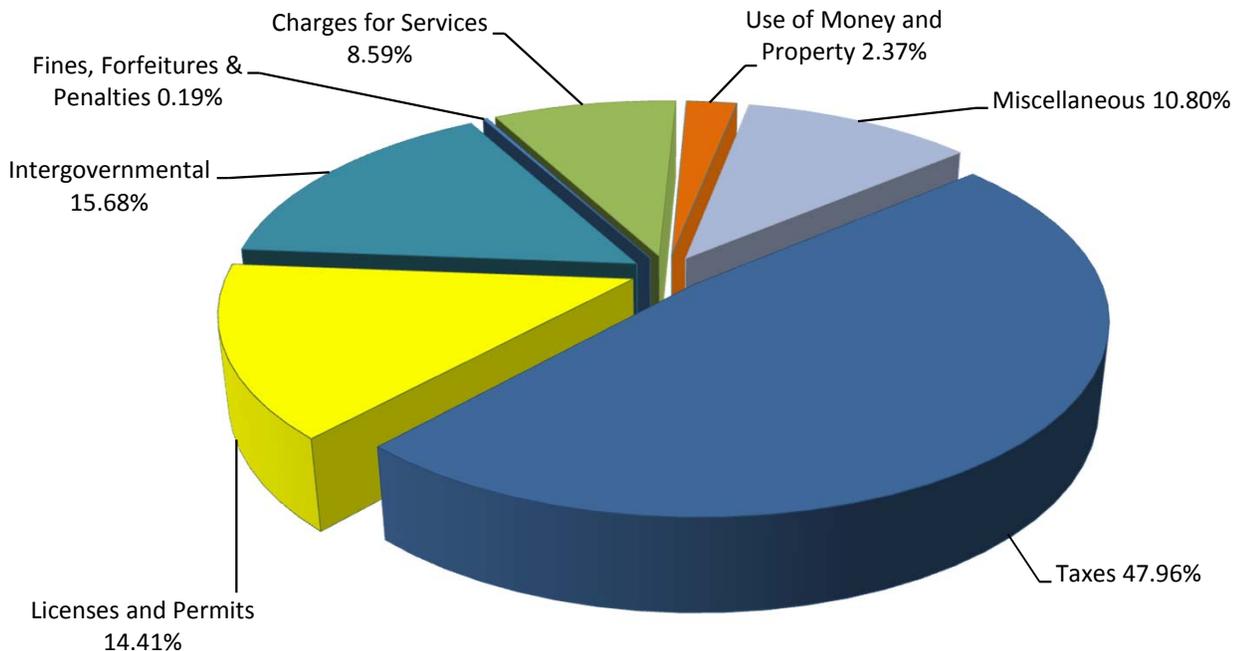
General Fund Revenues by Category

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City of Rocklin

Revenues by Category Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
Taxes	29,695,650	30,493,800	31,705,700
Licenses and Permits	5,922,450	7,136,700	9,524,300
Intergovernmental	7,894,000	9,228,100	10,368,400
Fines, Forfeitures & Penalties	129,500	138,500	128,000
Charges for Services	4,672,950	5,759,800	5,679,600
Use of Money and Property	1,466,850	1,629,000	1,569,900
Miscellaneous	1,936,450	2,176,400	7,139,200
Total All	\$51,717,850	\$56,562,300	\$66,115,100



City of Rocklin

Revenues

Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
Taxes			
Business Licenses	572,000	550,000	290,000
Franchise	1,910,000	1,920,000	1,940,000
Other	7,176,150	7,176,200	7,615,000
Property	10,890,300	11,635,100	12,133,300
Sales	8,416,200	8,428,500	8,958,400
Transfer	300,000	334,000	334,000
Transient Occupancy	431,000	450,000	435,000
TOTAL Taxes	29,695,650	30,493,800	31,705,700
Licenses and Permits			
Building Permits	1,025,550	1,553,400	1,287,300
Capital Construction Fees	1,081,700	1,668,000	1,376,800
Dog Licenses	61,300	51,900	56,600
Land Use Permits & EIQ's/CEQA	80,150	260,100	103,600
Oak Tree Mitigation Fees	4,700	44,900	23,600
Other	40,850	48,300	42,500
Park Development Fees	75,700	428,200	1,749,300
Public Facilities Impact Fees	329,750	514,000	963,300
Traffic Impact Fees	3,222,750	2,530,200	3,879,800
Whitney Ranch Trunk Sewer Fee	0	37,700	41,500
TOTAL Licenses and Permits	5,922,450	7,136,700	9,524,300
Intergovernmental			
Grants	3,184,250	4,050,500	5,407,400
Other	442,300	680,800	688,400
State Gas Tax	4,267,450	4,472,000	4,272,600
State Motor Vehicle In-Lieu	0	24,800	0
TOTAL Intergovernmental	7,894,000	9,228,100	10,368,400

City of Rocklin

Revenues

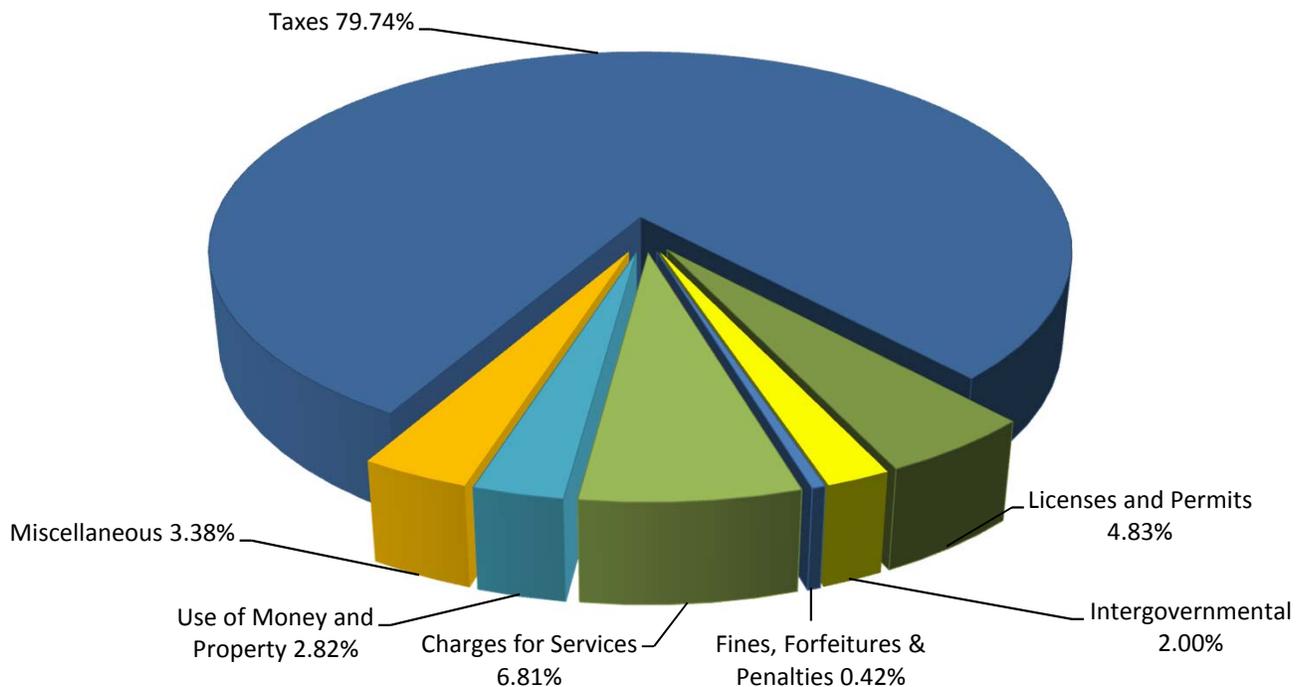
Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
Fines, Forfeitures & Penalties			
Fines, Forfeitures & Penalties	129,500	138,500	128,000
TOTAL Fines, Forfeitures & Penalties	129,500	138,500	128,000
Charges for Services			
Business License Application Fees	7,550	7,700	7,700
Concurrent App/Tent Subdv Maps	56,150	196,300	76,900
Contract & Misc Revenue Fees	681,100	707,800	698,000
Engineering Inspection/Plan Checks	440,700	1,007,600	1,026,000
Fleet Internal Service Fund Charges	397,500	938,700	1,014,300
Other	623,800	703,800	758,500
Program Fees	2,466,150	2,197,900	2,098,200
TOTAL Charges for Services	4,672,950	5,759,800	5,679,600
Use of Money and Property			
Interest	811,550	784,900	727,500
Other	35,000	37,500	37,500
Rents	620,300	806,600	804,900
TOTAL Use of Money and Property	1,466,850	1,629,000	1,569,900
Miscellaneous			
Administrative Fees	480,900	490,100	481,900
Developer Contributions	0	0	4,100,000
Donations	5,000	7,200	1,000
Insurance Revenues	411,050	433,800	426,900
Other	185,800	183,800	717,000
Retirees Health	853,700	1,061,500	1,412,400
TOTAL Miscellaneous	1,936,450	2,176,400	7,139,200
Total All Categories	\$51,717,850	\$56,562,300	\$66,115,100

City of Rocklin

General Fund Revenues by Category Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
Taxes	23,043,400	23,841,500	24,614,600
Licenses and Permits	1,207,850	1,913,700	1,490,000
Intergovernmental	357,750	737,700	617,800
Fines, Forfeitures & Penalties	129,500	132,200	128,000
Charges for Services	1,729,350	2,236,500	2,103,600
Use of Money and Property	686,800	836,400	869,800
Miscellaneous	1,069,150	1,108,700	1,043,500
Total All	\$28,223,800	\$30,806,700	\$30,867,300



Expenditures



Department Expenditure Summary
Expenditures by Department/Function
Operations Expenditures
Operations Expenditures by Department & Fund
Capital Expenditures
Capital Expenditures by Department & Fund
Total Departmental Expenditures by Fund

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City of Rocklin

Department Expenditure Summary

Budget Year 14-15

ADMINISTRATIVE SERVICES

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
ADMINISTRATIVE SERVICES			
ASSISTANT CITY MANAGER / CFO	0.00	1.00	1.00
CHIEF FINANCIAL OFFICER	1.00	0.00	0.00
HUMAN RESOURCES MANAGER	1.00	1.00	1.00
BUDGET & TECHNOLOGY MANAGER	0.00	1.00	1.00
BUDGET & REVENUE MANAGER	1.00	0.00	0.00
FINANCE OFFICER	1.00	1.00	1.00
PRINCIPAL MANAGEMENT ANALYST	0.00	1.00	2.00
INFORMATION TECHNOLOGY MANAGER	1.00	0.00	0.00
PRINCIPAL SYSTEMS ENGINEER	0.00	1.00	1.00
FINANCE RESOURCES ANALYST	1.00	0.00	0.00
NETWORK SERVICES ADMINISTRATOR	1.00	1.00	1.00
APPLICATION SERVICES ADMINISTRATOR	1.00	1.00	0.00
DATABASE & APPLICATION ANALYST	1.00	1.00	0.00
SR INFORMATION TECHNOLOGY SPEC	0.00	1.00	1.00
INFORMATION TECHNOLOGY SPECIALIST	3.00	2.00	1.00
ACCOUNTANT I/II	2.00	2.00	2.00
PAYROLL ADMINISTRATOR	1.00	1.00	1.00
SR HUMAN RESOURCES TECHNICIAN	0.00	1.00	1.00
HUMAN RESOURCES TECHNICIAN	1.00	0.00	0.00
ACCOUNTING TECHNICIAN I/II	3.00	3.00	3.00
DEPARTMENTAL ADMINISTRATIVE SPEC	1.00	1.00	1.00
PART-TIME HUMAN RESOURCES ASST *	1.00	1.00	1.00
PART-TIME OFFICE ASST I/II *	1.00	1.00	1.00
	22.00	22.00	20.00

Expenditure Categories

CAPITAL EXPENSE	0	0	7,000
COMPENSATION	4,146,800	5,783,800	5,180,600
OPERATING EXPENSE	2,954,600	3,616,300	4,002,500
	7,101,400	9,400,100	9,190,100

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

ADMINISTRATIVE SERVICES

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
<u>Funding Sources</u>			
CAPITAL CONST - DEBT SERVICE	535,850	535,800	539,300
CAPITAL CONST IMPACT FEES	16,700	16,000	8,600
CDBG - HUD ENTITLEMENT	2,500	2,500	2,800
CDBG HOUSING REHABILITATION	800	800	900
CFD #5	140,000	105,200	279,400
CFD #6 OPEN SPACE MAINTENANCE	26,500	23,900	25,100
COMMUNITY PARK FEES	4,000	3,300	2,600
GAS TAXES	0	13,500	104,000
GENERAL FUND	4,920,600	5,402,600	5,571,700
LANDSCAPING & LIGHTING MAINT 2	116,700	116,500	116,900
LIGHTING MAINTENANCE DIST NO 1	32,600	32,600	25,800
OAK TREE MITIGATION FEES	2,000	1,800	1,700
PARK DEVELOPMENT FEES	7,300	6,000	4,000
RETIREEES HEALTH FUND	1,036,500	2,741,000	2,040,000
SALES TAX SB325	30,700	34,100	21,500
TECHNOLOGY FEE	228,650	364,500	445,800
	7,101,400	9,400,100	9,190,100

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

COMMUNITY DEVELOPMENT

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
COMMUNITY DEVELOPMENT			
DIRECTOR OF COMMUNITY DEVELOPMENT	1.00	0.00	0.00
DPTY DIR OF COMMUNITY DEVELOPMENT	0.00	1.00	1.00
SR MNGR OF PLANNING SERVICES	1.00	0.00	0.00
MNGR OF PLANNING SERVICES	0.00	0.00	1.00
CHIEF BUILDING OFFICIAL	0.00	0.00	1.00
MNGR OF BUILDING SERVICES	1.00	1.00	0.00
MNGR OF PUBLIC AFFAIRS & ECON GROW	1.00	1.00	0.00
SR PLANNER	1.00	1.00	1.00
ASSOCIATE PLANNER	2.00	2.00	1.00
SR BUILDING INSPECTOR	1.00	1.00	1.00
COMMUNITY DEVELOPMENT INSPECTOR	1.00	1.00	1.00
BUILDING INSPECTOR I/II	1.00	2.00	2.00
PERMIT CENTER COORDINATOR	1.00	1.00	1.00
COMMUNITY DEVELOPMENT TECH	1.00	1.00	0.00
PLANNING/BUILDING TECHNICIAN	2.00	2.00	3.00
ADMINISTRATIVE ASSISTANT	0.00	0.00	1.00
SR OFFICE ASSISTANT	0.00	0.00	1.00
OFFICE ASSISTANT I/II	2.00	2.00	0.00
PART-TIME WEBSITE TECH *	1.00	1.00	0.00
PART-TIME OFFICE ASST I/II *	0.00	0.00	1.00
	17.00	17.00	16.00
Expenditure Categories			
CAPITAL EXPENSE	0	0	0
COMPENSATION	1,739,750	1,702,700	1,691,700
OPERATING EXPENSE	206,200	269,200	374,000
	1,945,950	1,971,900	2,065,700
Funding Sources			
CDBG - HUD ENTITLEMENT	37,200	38,800	38,800
CDBG HOUSING REHABILITATION	0	1,300	2,000
GENERAL FUND	1,908,750	1,930,000	2,019,900
TECHNOLOGY FEE	0	1,800	5,000
	1,945,950	1,971,900	2,065,700

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

FIRE

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
FIRE			
FIRE CHIEF	1.00	1.00	1.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00
FIRE MARSHAL	1.00	1.00	0.00
BATTALION CHIEF - LINE	3.00	3.00	3.00
FIRE CAPTAIN	9.00	9.00	9.00
FIRE ENGINEER	9.00	9.00	9.00
FIREFIGHTER (PARAMEDIC)	6.00	6.00	8.00
FIREFIGHTER	5.00	5.00	5.00
ADMINISTRATIVE ASST TO FIRE CHIEF	1.00	1.00	1.00
OFFICE ASSISTANT I/II	1.00	1.00	0.00
	37.00	37.00	37.00

Expenditure Categories

CAPITAL EXPENSE	0	0	30,000
COMPENSATION	6,314,650	6,479,900	6,641,000
OPERATING EXPENSE	241,100	266,700	280,700
	6,555,750	6,746,600	6,951,700

Funding Sources

CAPITAL CONST IMPACT FEES	0	0	30,000
GENERAL FUND	6,543,050	6,733,500	6,908,600
ROCKLIN CFD #1	12,700	13,100	13,100
	6,555,750	6,746,600	6,951,700

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

LEGISLATIVE

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
LEGISLATIVE			
CITY MANAGER	1.00	1.00	1.00
CITY ATTORNEY	1.00	1.00	1.00
CITY CLERK	1.00	1.00	1.00
MNGR OF PUBLIC AFFAIRS & ECON GROW	0.00	0.00	1.00
MNGR OF HSNG & COMM REVITALIZATION	0.00	0.00	1.00
CODE ENFORCEMENT OFFICER	0.00	0.00	1.00
PART-TIME DEPUTY CITY ATTORNEY *	1.00	1.00	1.00
PART-TIME WEBSITE TECH *	0.00	0.00	1.00
PART-TIME CODE ENFORCE OFFICER *	0.00	0.00	1.00
ASSISTANT CITY CLERK	1.00	1.00	1.00
	5.00	5.00	10.00

Expenditure Categories

CAPITAL EXPENSE	0	0	0
COMPENSATION	1,244,350	1,256,500	1,774,100
OPERATING EXPENSE	900,350	833,200	928,700
	2,144,700	2,089,700	2,702,800

Funding Sources

BOROSKI LANDFILL MONITORING	19,000	19,000	19,000
CDBG - HUD ENTITLEMENT	50,000	4,000	0
GENERAL FUND	2,075,700	2,066,200	2,683,800
SALES TAX SB325	0	500	0
	2,144,700	2,089,700	2,702,800

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

PARKS & RECREATION

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
PARKS & RECREATION			
DEPUTY DIRECTOR - PUBLIC SERVICES	1.00	1.00	1.00
LANDSCAPE SERVICES SUPERVISOR	2.00	2.00	2.00
FACILITIES MAINTENANCE SUPERVISOR	1.00	1.00	1.00
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	1.00
RECREATION SUPERVISOR	1.00	1.00	1.00
YOUTH SERVICES SUPERVISOR	1.00	1.00	1.00
RECREATION BUSINESS TECH	1.00	1.00	1.00
LANDSCAPE INSPECTOR	1.00	1.00	1.00
RECREATION COORDINATOR	2.00	2.00	2.00
YOUTH SERVICES COORDINATOR	11.00	11.00	11.00
BUILDING TRADES WORKER	3.00	3.00	3.00
LANDSCAPE SERVICES TRADES WORKER	4.00	4.00	4.00
SR IRRIGATION MAINTENANCE TECH	0.00	1.00	1.00
IRRIGATION MAINTENANCE TECHNICIAN	5.00	4.00	4.00
SR BUILDING MAINTENANCE WORKER	1.00	1.00	1.00
LANDSCAPE SERVICES WORKER	5.00	5.00	4.00
BUILDING MAINTENANCE WORKER	3.00	3.00	3.00
PART-TIME SR PUBLIC SERVICES SPEC *	1.00	2.00	2.00
PART-TIME PUBLIC SERVICES SPEC *	2.00	1.00	1.00
PART-TIME PARKS & REC SPEC I/II *	13.00	13.00	13.00
PART-TIME YOUTH SERVICES TEACHER *	23.00	23.00	23.00
	82.00	82.00	81.00

Expenditure Categories

CAPITAL EXPENSE	75,000	0	75,000
COMPENSATION	3,067,250	3,124,100	3,446,300
OPERATING EXPENSE	2,407,250	2,433,200	2,289,500
	5,549,500	5,557,300	5,810,800

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

PARKS & RECREATION

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
<u>Funding Sources</u>			
CFD #5	1,554,900	1,670,400	1,751,000
CFD #6 OPEN SPACE MAINTENANCE	0	200	0
GENERAL FUND	1,796,300	1,715,800	1,895,800
KJ/PRESCHOOL FUND	1,761,550	1,857,000	1,905,900
OAK TREE MITIGATION FEES	47,750	47,800	47,800
PARK REPAIR & MAINTENANCE	219,000	220,800	66,800
REC FACILITIES CONTRIBUTION	170,000	45,000	125,000
SALES TAX SB325	0	300	0
TECHNOLOGY FEE	0	0	18,500
	<hr/> 5,549,500	<hr/> 5,557,300	<hr/> 5,810,800

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

POLICE

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
POLICE			
POLICE CHIEF	1.00	1.00	1.00
POLICE CAPTAIN	2.00	2.00	2.00
POLICE LIEUTENANT	3.00	3.00	3.00
POLICE SERGEANT	6.00	6.00	6.00
POLICE SERVICES ADMINISTRATOR	1.00	1.00	1.00
POLICE OFFICER (CORPORAL)	4.00	4.00	4.00
POLICE OFFICER	36.00	36.00	38.00
POLICE SERVICES MANAGER	1.00	1.00	0.00
PUBLIC SAFETY DISPATCH SUPERVISOR	1.00	2.00	2.00
CRIME ANALYST	0.00	0.00	1.00
COMMUNITY SERVICE OFFICER	3.00	3.00	3.00
POLICE TECHNICAL ASSETS COORD	1.00	1.00	1.00
POLICE RECORDS SUPERVISOR	1.00	1.00	1.00
DEPARTMENTAL ADMINISTRATIVE SPEC	0.00	0.00	1.00
HUMAN RESOURCES TECHNICIAN	1.00	1.00	0.00
EVIDENCE/PROPERTY TECHNICIAN	1.00	1.00	1.00
PUBLIC SAFETY DISPATCHER I/II	11.00	10.00	11.00
CODE COMPLIANCE OFFICER	1.00	0.00	0.00
POLICE RECORDS CLERK	2.00	2.00	2.00
ADMINISTRATIVE ASST TO POLICE CHIEF	1.00	1.00	1.00
ANIMAL CONTROL OFFICER	2.00	2.00	2.00
PART-TIME POLICE DISPATCHER I/II *	2.00	2.00	2.00
PART-TIME POLICE CLERK *	5.00	5.00	5.00
	86.00	85.00	88.00

Expenditure Categories

CAPITAL EXPENSE	0	52,100	0
COMPENSATION	11,479,000	11,622,600	12,292,700
OPERATING EXPENSE	657,200	758,500	706,100
	12,136,200	12,433,200	12,998,800

Funding Sources

ASSET FORFEITURE - FEDERAL	10,000	5,000	5,000
ASSET FORFEITURE - STATE	10,000	2,100	5,000
GENERAL FUND	12,116,200	12,232,400	12,951,000
TECHNOLOGY FEE	0	33,000	20,000
TRAFFIC SAFETY/ PD GRANTS	0	160,700	17,800
	12,136,200	12,433,200	12,998,800

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

PUBLIC SERVICES

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
PUBLIC SERVICES			
DIRECTOR OF PUBLIC SERVICES	1.00	1.00	1.00
DEPUTY DIRECTOR - PUBLIC SERVICES	1.00	1.00	1.00
CITY ENGINEER	1.00	1.00	1.00
ENVIRONMENTAL SERVICES MANAGER	1.00	1.00	1.00
SR ENGINEER	1.00	1.00	1.00
ASSISTANT CIVIL ENGINEER	1.00	1.00	1.00
PUBLIC SERVICES BUSINESS MNGR	0.00	1.00	1.00
ADMINISTRATIVE ANALYST	1.00	0.00	0.00
ASSISTANT LAND SURVEYOR	1.00	1.00	0.00
ENGINEERING TECHNICIAN I	0.00	0.00	1.00
LAND DEVELOPMENT ENGINEER	0.00	0.00	1.00
STREET MAINTENANCE SUPERVISOR	1.00	1.00	1.00
TRAFFIC MAINTENANCE SUPERVISOR	1.00	1.00	1.00
FLEET SERVICES SUPERVISOR	1.00	1.00	1.00
SR TRAFFIC CONTROL & LIGHTING TECH	2.00	2.00	2.00
STORMWATER ENGINEERING TECH I/II	1.00	1.00	1.00
PUBLIC WORKS INSPECTOR I/II	1.00	1.00	1.00
CONSTRUCTION INSPECTOR I/II	1.00	1.00	1.00
GIS ANALYST I	0.00	0.00	1.00
GIS/ENGINEERING TECH	1.00	1.00	0.00
TRAFFIC CONTROL & LIGHTING TECH	1.00	1.00	1.00
EQUIPMENT MECHANIC I/II	3.00	3.00	3.00
PUBLIC SERVICES BUSINESS TECHNICIAN	1.00	1.00	1.00
PUBLIC SERVICES TECHNICIAN	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT	1.00	0.00	0.00
SR STREETS MAINTENANCE WORKER	1.00	1.00	2.00
STREETS MAINTENANCE WORKER	4.00	4.00	3.00
SR OFFICE ASSISTANT	1.00	2.00	2.00
	30.00	30.00	31.00

Expenditure Categories

CAPITAL EXPENSE	10,310,700	10,148,700	19,203,800
COMPENSATION	4,685,100	4,814,600	4,902,200
OPERATING EXPENSE	10,447,000	9,028,200	11,258,800
	25,442,800	23,991,500	35,364,800

City of Rocklin

Department Expenditure Summary

Budget Year 14-15

PUBLIC SERVICES

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
<u>Funding Sources</u>			
ADA	75,000	18,300	2,800
BICYCLE AND PEDESTRIAN	8,050	73,900	83,800
CAPITAL CONST IMPACT FEES	1,500	1,500	401,500
CDBG - HUD ENTITLEMENT	57,000	114,000	114,000
CFD #5	2,399,350	2,357,000	2,264,000
CFD #6 OPEN SPACE MAINTENANCE	336,650	353,200	211,000
GAS TAXES	2,413,650	971,400	2,661,600
GENERAL FUND	2,414,200	2,661,100	2,940,900
GF - STREETS MAINT. RESERVE	0	467,600	832,400
LANDSCAPING & LIGHTING MAINT 2	1,917,050	1,934,300	1,989,200
LIGHTING MAINTENANCE DIST NO 1	217,650	217,500	224,300
OAK TREE MITIGATION FEES	145,750	46,000	145,700
PARK REPAIR & MAINTENANCE	55,000	55,000	30,000
PROP 1B PTMISEA	400,100	880,200	137,000
PROP 1B TSSSDRA	0	85,900	51,000
PUBLIC IMPROVEMENT AGREEMENT	300,800	67,000	380,400
REC FACILITIES CONTRIBUTION	255,000	259,100	450,000
SALES TAX SB325	2,513,400	3,027,400	3,094,500
SB325 TRANSIT FUNDS	766,650	766,600	628,900
STREETS SR/GRANTS FUND	2,340,350	2,405,400	4,729,300
TRAFFIC CIRCULATION IMPACT FEE	6,634,400	4,989,700	11,396,100
VEHICLE FLEET MANAGEMENT	2,191,250	2,239,400	2,596,400
	25,442,800	23,991,500	35,364,800

City of Rocklin

Department Expenditure Summary Budget Year 14-15

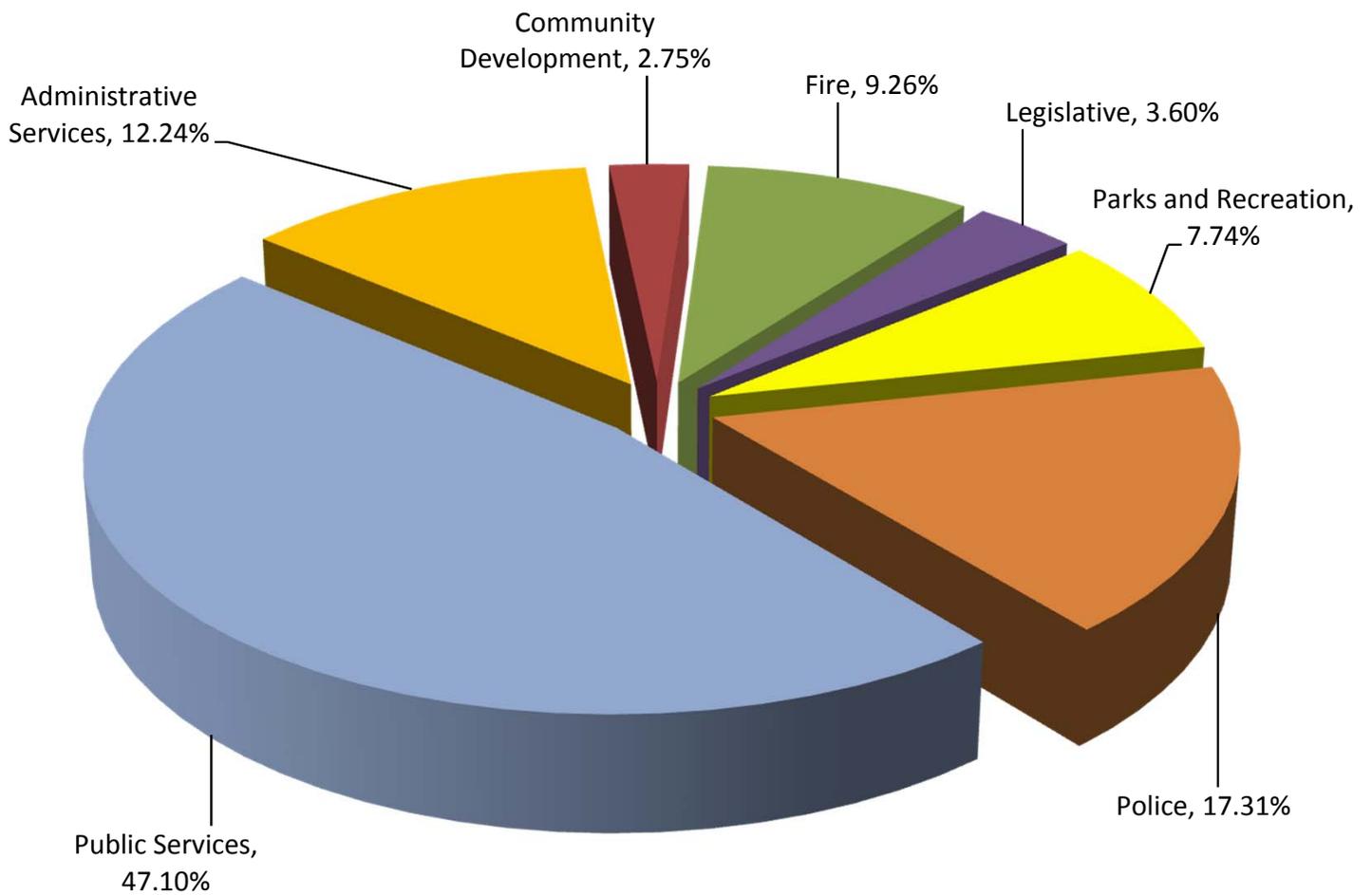
	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
<u>Positions Totals</u>			
	279.00	278.00	283.00 **
<u>Expenditures Categories Totals</u>			
Capital Expense Totals:	10,385,700	10,200,800	19,315,800
Compensation Totals:	32,676,900	34,784,200	35,928,600
Operating Expense Totals:	17,813,700	17,205,300	19,840,300
Total All Departments:	\$60,876,300	\$62,190,300	\$75,084,700

* Denotes part-time positions that are not fulltime equivalents.

**Includes 52 permanent part-time positions.

City of Rocklin

Expenditures by Department/Function Budget Year 14/15



City of Rocklin

Operations Expenditures Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
ADMINISTRATIVE SERVICES	7,101,400	9,400,100	9,183,100
COMMUNITY DEVELOPMENT	1,945,950	1,971,900	2,065,700
FIRE	6,555,750	6,746,600	6,921,700
LEGISLATIVE	2,144,700	2,089,700	2,702,800
PARKS & RECREATION	5,474,500	5,557,300	5,735,800
POLICE	12,136,200	12,381,100	12,998,800
PUBLIC SERVICES	15,132,100	13,842,800	16,161,000
TOTAL Operations Expenditures:	\$50,490,600	\$51,989,500	\$55,768,900

City of Rocklin

Operations Expenditures by Department & Fund Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
ADMINISTRATIVE SERVICES			
CAPITAL CONST - DEBT SERVICE	535,850	535,800	539,300
CAPITAL CONST IMPACT FEES	16,700	16,000	8,600
CDBG - HUD ENTITLEMENT	2,500	2,500	2,800
CDBG HOUSING REHABILITATION	800	800	900
CFD #5	140,000	105,200	279,400
CFD #6 OPEN SPACE MAINTENANCE	26,500	23,900	25,100
COMMUNITY PARK FEES	4,000	3,300	2,600
GAS TAXES	0	13,500	104,000
GENERAL FUND	4,920,600	5,402,600	5,564,700
LANDSCAPING & LIGHTING MAINT 2	116,700	116,500	116,900
LIGHTING MAINTENANCE DIST NO 1	32,600	32,600	25,800
OAK TREE MITIGATION FEES	2,000	1,800	1,700
PARK DEVELOPMENT FEES	7,300	6,000	4,000
RETIREEES HEALTH FUND	1,036,500	2,741,000	2,040,000
SALES TAX SB325	30,700	34,100	21,500
TECHNOLOGY FEE	228,650	364,500	445,800
TOTAL ADMINISTRATIVE SERVICES:	7,101,400	9,400,100	9,183,100
COMMUNITY DEVELOPMENT			
CDBG - HUD ENTITLEMENT	37,200	38,800	38,800
CDBG HOUSING REHABILITATION	0	1,300	2,000
GENERAL FUND	1,908,750	1,930,000	2,019,900
TECHNOLOGY FEE	0	1,800	5,000
TOTAL COMMUNITY DEVELOPMENT:	1,945,950	1,971,900	2,065,700
FIRE			
GENERAL FUND	6,543,050	6,733,500	6,908,600
ROCKLIN CFD #1	12,700	13,100	13,100
TOTAL FIRE:	6,555,750	6,746,600	6,921,700

City of Rocklin

Operations Expenditures by Department & Fund Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
LEGISLATIVE			
BOROSKI LANDFILL MONITORING	19,000	19,000	19,000
CDBG - HUD ENTITLEMENT	50,000	4,000	0
GENERAL FUND	2,075,700	2,066,200	2,683,800
SALES TAX SB325	0	500	0
TOTAL LEGISLATIVE:	2,144,700	2,089,700	2,702,800
PARKS & RECREATION			
CFD #5	1,554,900	1,670,400	1,751,000
CFD #6 OPEN SPACE MAINTENANCE	0	200	0
GENERAL FUND	1,796,300	1,715,800	1,895,800
KJ/PRESCHOOL FUND	1,761,550	1,857,000	1,905,900
OAK TREE MITIGATION FEES	47,750	47,800	47,800
PARK REPAIR & MAINTENANCE	219,000	220,800	66,800
REC FACILITIES CONTRIBUTION	95,000	45,000	50,000
SALES TAX SB325	0	300	0
TECHNOLOGY FEE	0	0	18,500
TOTAL PARKS & RECREATION:	5,474,500	5,557,300	5,735,800
POLICE			
ASSET FORFEITURE - FEDERAL	10,000	5,000	5,000
ASSET FORFEITURE - STATE	10,000	2,100	5,000
GENERAL FUND	12,116,200	12,232,400	12,951,000
TECHNOLOGY FEE	0	33,000	20,000
TRAFFIC SAFETY/ PD GRANTS	0	108,600	17,800
TOTAL POLICE:	12,136,200	12,381,100	12,998,800

City of Rocklin

Operations Expenditures by Department & Fund Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
PUBLIC SERVICES			
ADA	75,000	18,300	2,800
BICYCLE AND PEDESTRIAN	0	8,100	6,800
CAPITAL CONST IMPACT FEES	1,500	1,500	1,500
CDBG - HUD ENTITLEMENT	57,000	114,000	114,000
CFD #5	2,399,350	2,357,000	2,264,000
CFD #6 OPEN SPACE MAINTENANCE	336,650	353,200	211,000
GAS TAXES	2,413,650	971,400	2,661,600
GENERAL FUND	2,414,200	2,645,100	2,940,900
GF - STREETS MAINT. RESERVE	0	467,600	832,400
LANDSCAPING & LIGHTING MAINT 2	1,917,050	1,934,300	1,989,200
LIGHTING MAINTENANCE DIST NO 1	217,650	217,500	224,300
OAK TREE MITIGATION FEES	45,750	45,700	45,700
PARK REPAIR & MAINTENANCE	55,000	55,000	30,000
PUBLIC IMPROVEMENT AGREEMENT	0	12,000	0
REC FACILITIES CONTRIBUTION	255,000	259,100	450,000
SALES TAX SB325	2,038,400	1,522,000	1,423,400
SB325 TRANSIT FUNDS	766,650	766,600	628,900
TRAFFIC CIRCULATION IMPACT FEE	135,000	95,000	144,100
VEHICLE FLEET MANAGEMENT	2,004,250	1,999,400	2,190,400
TOTAL PUBLIC SERVICES:	15,132,100	13,842,800	16,161,000
TOTAL Operations Expenditures:	\$50,490,600	\$51,989,500	\$55,768,900

City of Rocklin

Capital Expenditures Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
ADMINISTRATIVE SERVICES	0	0	7,000
COMMUNITY DEVELOPMENT	0	0	0
FIRE	0	0	30,000
LEGISLATIVE	0	0	0
PARKS & RECREATION	75,000	0	75,000
POLICE	0	52,100	0
PUBLIC SERVICES	10,310,700	10,148,700	19,203,800
TOTAL Capital Expenditures :	\$10,385,700	\$10,200,800	\$19,315,800

City of Rocklin

Capital Expenditures by Department & Fund

Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
<hr/>			
ADMINISTRATIVE SERVICES			
GENERAL FUND	0	0	7,000
TOTAL ADMINISTRATIVE SERVICES:	0	0	7,000
COMMUNITY DEVELOPMENT			
<hr/>			
TOTAL COMMUNITY DEVELOPMENT:	0	0	0
FIRE			
CAPITAL CONST IMPACT FEES	0	0	30,000
TOTAL FIRE:	0	0	30,000
LEGISLATIVE			
<hr/>			
TOTAL LEGISLATIVE:	0	0	0
PARKS & RECREATION			
REC FACILITIES CONTRIBUTION	75,000	0	75,000
TOTAL PARKS & RECREATION:	75,000	0	75,000
POLICE			
TRAFFIC SAFETY/ PD GRANTS	0	52,100	0
TOTAL POLICE:	0	52,100	0

City of Rocklin

Capital Expenditures by Department & Fund

Budget Year 14-15

	FY 13-14 Original Budget	FY 13-14 Projected Actual	FY 14-15 Budget
PUBLIC SERVICES			
GENERAL FUND	0	16,000	0
SALES TAX SB325	475,000	1,505,400	1,671,100
BICYCLE AND PEDESTRIAN	8,050	65,800	77,000
PROP 1B TSSSDRA	0	85,900	51,000
PROP 1B PTMISEA	400,100	880,200	137,000
STREETS SR/GRANTS FUND	2,340,350	2,405,400	4,729,300
TRAFFIC CIRCULATION IMPACT FEE	6,499,400	4,894,700	11,252,000
CAPITAL CONST IMPACT FEES	0	0	400,000
OAK TREE MITIGATION FEES	100,000	300	100,000
PUBLIC IMPROVEMENT AGREEMENT	300,800	55,000	380,400
VEHICLE FLEET MANAGEMENT	187,000	240,000	406,000
TOTAL PUBLIC SERVICES:	10,310,700	10,148,700	19,203,800
TOTAL Capital Expenditures:	\$10,385,700	\$10,200,800	\$19,315,800

City of Rocklin

Total Departmental Expenditures by Fund Budget Year 14-15

	Community Development	Administrative Services	Fire	Legislative	Parks & Recreation	Police	Public Services	By Fund
100 GENERAL FUND	2,019,900	5,571,700	6,908,600	2,683,800	1,895,800	12,951,000	2,940,900	34,971,700
110 KJ/PRESCHOOL FUND				1,905,900				1,905,900
120 GF - STREETS MAINT. RESERVE							832,400	832,400
121 GF - CODE ENFORCE. RESERVE								0
122 GF - ECONOMIC DEV. RESERVE								0
130 TECHNOLOGY FEE	5,000	445,800			18,500			489,300
151 RETIREES HEALTH FUND		2,040,000						2,040,000
201 GAS TAXES		104,000					2,661,600	2,765,600
210 SALES TAX SB325		21,500					3,094,500	3,116,000
211 SB325 TRANSIT FUNDS							628,900	628,900
212 BICYCLE AND PEDESTRIAN							83,800	83,800
216 PROP 1B TSSDRA							51,000	51,000
217 PROP 1B PTMISEA							137,000	137,000
221 REC FACILITIES CONTRIBUTION							450,000	450,000
230 LIGHTING MAINTENANCE DIST NO 1		25,800		125,000			224,300	250,100
231 ROCKLIN CFD #1			13,100					13,100
232 CFD #5		279,400			1,751,000		2,264,000	4,294,400
233 CFD #6 OPEN SPACE MAINTENANCE		25,100					211,000	236,100
235 LANDSCAPING & LIGHTING MAINT 2		116,900					1,989,200	2,106,100
240 STREETS SR/GRANTS FUND							4,729,300	4,729,300
242 ASSET FORFEITURE - STATE						5,000		5,000
243 ASSET FORFEITURE - FEDERAL						5,000		5,000
244 TRAFFIC SAFETY/ PD GRANTS						17,800		17,800
251 CDBG HOUSING REHABILITATION	2,000	900						2,900
253 CDBG 2000 - OAK COURT								0
254 CDBG - FIRST TIME HOME BUYERS								0
257 CDBG - HUD ENTITLEMENT	38,800	2,800					114,000	155,600
300 PARK DEVELOPMENT FEES		4,000						4,000
301 COMMUNITY PARK FEES		2,600						2,600
302 TRAFFIC CIRCULATION IMPACT FEE							11,396,100	11,396,100
304 CAPITAL CONST IMPACT FEES		8,600					401,500	440,100
305 OAK TREE MITIGATION FEES		1,700	30,000				145,700	195,200
306 WHITNEY RANCH TRUNK SEWER PROJ								0
309 PUBLIC IMPROVEMENT AGREEMENT		539,300					380,400	380,400
400 CAPITAL CONST - DEBT SERVICE							539,300	539,300
500 VEHICLE FLEET MANAGEMENT							2,596,400	2,596,400
727 BOROSKI LANDFILL MONITORING				19,000				19,000
728 WETLANDS MAINT PARCEL 34								0
729 CONS. EASEMENT ENDOW								0
736 SUP LAW ENF SERVE AB3229								0
737 ADA								0
738 PARK REPAIR & MAINTENANCE					66,800		2,800	2,800
TOTAL All Funds	\$2,065,700	\$9,190,100	\$6,951,700	\$2,702,800	\$5,810,800	\$12,998,800	\$35,364,800	\$75,084,700

Fund Analysis



Fund Analysis Budget Projection 2013-2014

Fund Analysis Budget Estimate 2014-2015

Summary of Transfers Budget 2014-2015

CITY OF ROCKLIN
Fund Analysis Budget Projection 2013-2014

	Beginning Balance	Revenue	Expenses
FUNDS			
100 GENERAL FUND Reserved			
Building Repair Allocation	626,500	129,000	243,900
Self Insured Losses	1,000,000	411,300	941,700
Disaster Contingency	1,000,000		
Fleet Capital Reserve	530,200		
Operating Reserve	8,325,450		
GENERAL FUND Reserved Totals	<u>11,482,150</u>	<u>540,300</u>	<u>1,185,600</u>
GENERAL FUND	6,914,850	30,209,100	31,556,000
TOTAL GENERAL	<u>18,397,000</u>	<u>30,749,400</u>	<u>32,741,600</u>
110 KJ/PRESCHOOL FUND	-	1,962,400	1,857,000
120 GF - STREET MAINT. RESERVE	1,165,800	-	467,600
121 GF - CODE ENFORCE. RESERVE	-	-	-
122 GF - ECONOMIC DEV. RESERVE	-	-	-
130 TECHNOLOGY FEE	81,000	493,500	399,300
151 RETIREES HEALTH FUND	11,455,400	1,061,500	2,741,000
201 GAS TAX ALL SECTIONS	2,021,300	1,658,600	984,900
210 SALES TAX - SB325	3,823,800	2,168,600	3,062,300
211 SB325 TRANSIT FUNDS	-	766,600	766,600
212 BICYCLE AND PEDESTRIAN	-	73,900	73,900
216 PROP 1B TSSSDRA	2,800	83,100	85,900
217 PROP 1B PTMISEA	-	880,200	880,200
221 REC FACILITIES CONTRIBUTION	1,089,300	500	304,100
230 LIGHTING MAINTENANCE DIST NO 1	-	250,600	250,100
231 ROCKLIN CFD #1	-	1,290,000	13,100
232 CFD #5	3,471,800	3,219,700	4,132,600
233 CFD #6 OPEN SPACE MAINTENANCE	261,900	241,400	377,300
235 LANDSCAPING & LIGHTING MAINT 2	1,995,800	1,671,500	2,050,800
240 STREETS SR/GRANTS FUND	-	2,405,400	2,405,400
242 ASSET FORFEITURE - STATE	28,100	700	2,100
243 ASSET FORFEITURE - FEDERAL	64,400	-	5,000
244 TRAFFIC SAFETY TRUST	-	160,700	160,700
251 CDBG HOUSING REHABILITATION	370,400	-	2,100
253 CDBG 2000 - OAK COURT	308,700	-	-
254 CDBG - FIRST TIME HOME BUYERS	133,300	-	-
257 CDBG - HUD ENTITLEMENT	-	193,000	159,300
300 PARK DEVELOPMENT FEES	(2,535,000)	248,100	6,000
301 COMMUNITY PARK FEES	(1,414,600)	179,600	3,300
302 TRAFFIC CIRC IMPACT FEE Reserved	1,577,000	49,600	-
TRAFFIC CIRC IMPACT Unreserved	8,148,400	2,480,600	4,989,700
304 CAPITAL CONST IMPACT FEES	(1,668,000)	2,182,000	17,500
305 OAK TREE MITIGATION FEES	1,313,800	73,100	95,600
306 WHITNEY RANCH TRUNK SEWER FEE	-	37,700	-
309 PUBLIC IMP AGREEMENT FUND	628,600	-	67,000
400 CAPITAL CONST - DEBT SERVICE	-	-	535,800
500 VEHICLE FLEET MANAGEMENT	5,229,700	960,700	2,239,400
727 BOROSKI LANDFILL MONITORING TRUST	-	-	19,000
728 WETLANDS MAINT TRUST PARCEL 34	58,800	-	-
729 CONS. EASEMENT ENDOW	454,500	-	-
736 SUP LAW ENF SERVE AB3229	-	100,000	-
737 ADA	15,600	41,900	18,300
738 PARKS REPAIR & MAINTENANCE	279,800	92,800	275,800
TOTAL All Funds:	<u>56,759,400</u>	<u>55,777,400</u>	<u>62,190,300</u>

Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
			511,600	100
	530,400		1,000,000	
			1,000,000	
	626,400		1,156,600	
	(144,050)		8,181,400	
-	1,012,750	-	11,849,600	
57,300	2,419,150	1,497,000	6,547,400	
57,300	3,431,900	1,497,000	18,397,000	
-	-	185,700	(80,300)	110
-	665,100	212,000	1,151,300	120
-	179,900	-	179,900	121
-	179,900	-	179,900	122
-	-	-	175,200	130
664,000	665,100	-	11,105,000	151
3,700	-	167,700	2,531,000	201
7,700	-	542,700	2,395,100	210
-	-	-	- 211	
-	-	-	- 212	
-	-	-	- 216	
-	-	-	- 217	
2,100	-	49,200	738,600	221
-	-	500	- 230	
-	-	1,276,900	- 231	
8,600	-	25,500	2,542,000	232
500	-	1,900	124,600	233
4,400	-	6,900	1,614,000	235
-	-	-	- 240	
-	-	-	26,700	242
-	-	-	59,400	243
-	-	-	- 244	
-	-	-	368,300	251
-	-	-	308,700	253
-	-	-	133,300	254
-	-	33,700	- 257	
-	-	-	(2,292,900)	300
-	-	-	(1,238,300)	301
-	-	96,700	1,529,900	302
15,400	-	889,900	4,764,800	
-	-	536,300	(39,800)	304
3,100	-	14,700	1,279,700	305
-	-	-	37,700	306
1,500	-	-	563,100	309
-	535,800	-	- 400	
15,100	-	37,600	3,928,500	500
-	19,000	-	- 727	
1,500	-	1,800	58,500	728
-	-	-	454,500	729
-	-	100,000	- 736	
-	-	-	39,200	737
-	-	-	96,800	738
784,900	5,676,700	5,676,700	51,131,400	

* Intrafund transfer - not included in transfer summary.

Represents transfer of annual GF surplus with 45% going to the Retiree's Health (Fund 151) and the remainder split 45% Reserved for Streets Projects, 5% Reserved for Economic Development and 5% Reserved for Code Enforcement. Transfer is limited by the Indirect Cost Allocation to the General Fund.

CITY OF ROCKLIN
Fund Analysis Budget Estimate 2014-2015

	Beginning Balance	Revenue	Expenses
FUNDS			
100 GENERAL FUND Reserved			
Building Repair Allocation	511,600	129,000	386,000
Self Insured Losses	1,000,000	411,900	994,200
Disaster Contingency	1,000,000		
Fleet Capital Reserve	1,156,600		
Operating Reserve	8,181,400		
GENERAL FUND Reserved Totals	<u>11,849,600</u>	<u>540,900</u>	<u>1,380,200</u>
GENERAL FUND Unreserved	<u>6,547,400</u>	<u>30,264,000</u>	<u>33,591,500</u>
TOTAL GENERAL FUND	18,397,000	30,804,900	34,971,700
110 KJ/PRESCHOOL FUND	(80,300)	1,958,200	1,905,900
120 GF - STREET MAINT. RESERVE	1,151,300	-	832,400
121 GF - CODE ENFORCE. RESERVE	179,900	-	-
122 GF - ECONOMIC DEV. RESERVE	179,900	-	-
130 TECHNOLOGY FEE	175,200	573,500	489,300
151 RETIREES HEALTH FUND	11,105,000	1,412,400	2,040,000
201 GAS TAX ALL SECTIONS	2,531,000	1,488,600	2,765,600
210 SALES TAX - SB325	2,395,100	2,324,900	3,116,000
211 SB325 TRANSIT FUNDS	-	628,900	628,900
212 BICYCLE AND PEDESTRIAN	-	83,800	83,800
216 PROP 1B TSSSDRA	-	51,000	51,000
217 PROP 1B PTMISEA	-	137,000	137,000
221 REC FACILITIES CONTRIBUTION	738,600	-	575,000
230 LIGHTING MAINTENANCE DIST NO 1	-	250,600	250,100
231 ROCKLIN CFD #1	-	1,289,000	13,100
232 CFD #5	2,542,000	3,615,000	4,294,400
233 CFD #6 OPEN SPACE MAINTENANCE	124,600	250,800	236,100
235 LANDSCAPING & LIGHTING MAINT 2	1,614,000	1,700,700	2,106,100
240 STREETS SR/GRANTS FUND	-	4,729,300	4,729,300
242 ASSET FORFEITURE - STATE	26,700	-	5,000
243 ASSET FORFEITURE - FEDERAL	59,400	-	5,000
244 TRAFFIC SAFETY TRUST	-	17,800	17,800
251 CDBG HOUSING REHABILITATION	368,300	-	2,900
253 CDBG 2000 - OAK COURT	308,700	-	-
254 CDBG - FIRST TIME HOME BUYERS	133,300	-	-
257 CDBG - HUD ENTITLEMENT	-	189,300	155,600
300 PARK DEVELOPMENT FEES	(2,292,900)	1,384,400	4,000
301 COMMUNITY PARK FEES	(1,238,300)	364,900	2,600
302 TRAFFIC CIRC IMPACT FEE Reserved	1,529,900	4,248,400	4,430,400
TRAFFIC CIRC IMPACT Unreserved	4,764,800	4,312,700	6,965,700
304 CAPITAL CONST IMPACT FEES	(39,800)	2,340,100	440,100
305 OAK TREE MITIGATION FEES	1,279,700	53,600	195,200
306 WHITNEY RANCH TRUNK SEWER FEE	37,700	41,500	-
309 PUBLIC IMP AGREEMENT FUND	563,100	-	380,400
400 CAPITAL CONST - DEBT SERVICE	-	-	539,300
500 VEHICLE FLEET MANAGEMENT	3,928,500	1,036,300	2,596,400
727 BOROSKI LANDFILL MONITORING TRUST	-	-	19,000
728 WETLANDS MAINT TRUST PARCEL 34	58,500	-	-
729 CONS. EASEMENT ENDOW	454,500	-	-
736 SUP LAW ENF SERVE AB3229	-	100,000	-
737 ADA	39,200	-	2,800
738 PARKS REPAIR & MAINTENANCE	96,800	-	96,800
TOTAL All Funds:	51,131,400	65,387,600	75,084,700

Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
				100
			254,600	
	582,300 *		1,000,000	
			1,000,000	
	671,100 *		1,827,700	
	559,800 *		8,741,200	
-	1,813,200	-	12,823,500	
62,400	2,560,200	269,000	5,573,500	
62,400	4,373,400	269,000	18,397,000	
-	-	190,600	(218,600)	110
-	112,500 #	-	431,400	120
-	12,500 #	-	192,400	121
-	12,500 #	-	192,400	122
-	-	-	259,400	130
627,600	112,500 #	-	11,217,500	151
1,500	-	447,600	807,900	201
3,100	-	617,500	989,600	210
-	-	-	- 211	
-	-	-	- 212	
-	-	-	- 216	
-	-	-	- 217	
1,000	-	97,700	66,900	221
-	-	500	- 230	
-	-	1,275,900	- 231	
7,200	-	27,900	1,841,900	232
400	-	900	138,800	233
3,800	-	7,000	1,205,400	235
-	-	-	- 240	
-	-	-	21,700	242
-	-	-	54,400	243
-	-	-	- 244	
-	-	-	365,400	251
-	-	-	308,700	253
-	-	-	133,300	254
-	-	33,700	- 257	
-	-	-	(912,500)	300
-	-	-	(876,000)	301
-	-	17,100	1,330,800	302
5,300	-	1,476,500	640,600	
2,700	-	545,200	1,317,700	304
3,000	-	33,300	1,107,800	305
-	-	-	79,200	306
1,100	-	-	183,800	309
-	539,300	-	- 400	
6,900	-	39,400	2,335,900	500
-	19,000	-	- 727	
1,500	-	1,900	58,100	728
-	-	-	454,500	729
-	-	100,000	- 736	
-	-	-	36,400	737
-	-	-	- 738	
727,500	5,181,700	5,181,700	42,161,800	

* Intrafund transfer - not included in transfer summary.

Represents transfer of annual GF surplus with 45% going to the Retiree's Health (Fund 151) and the remainder split 45% Reserved for Streets Projects, 5% Reserved for Economic Development and 5% Reserved for Code Enforcement. Transfer is limited by the Indirect Cost Allocation to the General Fund.

City of Rocklin

Summary of Transfers
Budget 2014-2015

"Transfer To" Funds

Fund	"Transfer To" Funds							TOTALS	Purpose
	100	120	121	122	151	400	727		
100		112,500						112,500	General Fund Surplus
100			12,500					12,500	General Fund Surplus
100				12,500				12,500	General Fund Surplus
100					112,500			112,500	General Fund Surplus
100							19,000	19,000	Boroski
110	190,600							190,600	Indirect Cost Allocation
201	7,900							7,900	Facilities Maint. Allocation
201	439,700							439,700	Indirect Cost Allocation
210	1,700							1,700	Facilities Maint. Allocation
210	530,000							530,000	Indirect Cost Allocation
210	85,800							85,800	Engineering Services Fee
221	97,700							97,700	Indirect Cost Allocation
230	500							500	Facilities Maint. Allocation
231	1,275,900							1,275,900	Special Revenue
232	27,900							27,900	Facilities Maint. Allocation
233	900							900	Facilities Maint. Allocation
235	7,000							7,000	Facilities Maint. Allocation
257	33,700							33,700	CDBG HUD
302	1,197,200							1,197,200	Indirect Cost Allocation
302	296,400							296,400	Engineering Services Fee
304						539,300		539,300	Debt Service
304	5,900							5,900	Indirect Cost Allocation
305	33,300							33,300	Indirect Cost Allocation
500	39,400							39,400	Facilities Maint. Allocation
728	1,900							1,900	Wetlands Maintenance
736	100,000							100,000	SLES Transfer
Totals	4,373,400	112,500	12,500	12,500	112,500	539,300	19,000	5,181,700	

"Transfer From" Funds

Special Reports



Fleet Capital Reserve by Fund

Fleet Equipment Purchases/Leases

Park Construction Projects

Street Construction/Repair Projects

Other Capital Projects

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**CITY OF ROCKLIN
2014/2015 BUDGET
FLEET CAPITAL RESERVE BY FUND**

FUND	BEGINNING BALANCE FY 13/14	PROJECTED INCREASE FY 13/14*	PROJECTED EXPENDITURES FY 13/14**	ENDING RESERVE BALANCE FY 13/14	BUDGETED INCREASE FY 14/15*	PROJECTED EXPENDITURES FY 14/15**	ENDING RESERVE BALANCE FY 14/15
100 General Fund	\$530,200	\$473,600	\$0	\$1,003,800	\$511,300	\$0	\$1,515,100
201 Gas Taxes	\$51,300	\$47,100	\$0	\$98,400	\$52,600	\$0	\$151,000
210 Sales Tax SB325	\$13,700	\$17,400	\$0	\$31,100	\$12,600	\$0	\$43,700
230 Lighting Maintenance Dist. No. 1	\$300	\$1,300	\$0	\$1,600	\$1,300	\$0	\$2,900
232 CFD #5	\$62,800	\$47,200	\$0	\$110,000	\$50,200	\$0	\$160,200
233 CFD #6 Open Space Maintenance	\$800	\$800	\$0	\$1,600	\$800	\$0	\$2,400
235 Landscaping & Lighting Maint. 2	\$19,900	\$38,100	\$0	\$58,000	\$41,700	\$0	\$99,700
305 Oak Tree Mitigation Fees	\$500	\$700	\$0	\$1,200	\$800	\$0	\$2,000
TOTAL:	\$679,500	\$626,200	\$0	\$1,305,700	\$671,300	\$0	\$1,977,000

* THESE AMOUNTS DO NOT REPRESENT EXPENDITURES WITHIN THESE YEARS. THESE ARE SIMPLY RESERVATIONS OF FUNDS FOR FUTURE CAPITAL PURCHASES.

** AS CAPITAL PURCHASES OCCUR, EXPENDITURES WILL BE RECOGNIZED IN THAT YEAR AND THE RESERVED FUND BALANCE WILL BE REDUCED BY THAT SAME AMOUNT.

**CITY OF ROCKLIN
2014/2015 BUDGET
FLEET EQUIPMENT PURCHASES / LEASES**

<u>REPLACEMENT VEHICLES & EQUIPMENT</u>	<u>TOTAL CAPITAL COST</u>	<u>FUNDED RESERVES</u>	<u>ADDITIONAL CAPITAL</u>
<u>POLICE</u>			
3 TAHOE POLICE VEHICLE	\$ 195,000	\$ 195,000	\$ -
1 ANIMAL CONTROL TRUCK	\$ 60,000	\$ 60,000	\$ -
6 LEASED VEHICLES	\$ 28,000	\$ 28,000	\$ -
1 SWAT VAN INTERIOR UPGRADE	\$ 15,000	\$ 15,000	\$ -
<u>FIRE</u>			
1 TAHOE SUV	\$ 50,000	\$ 50,000	\$ -
<u>PUBLIC SERVICES</u>			
1 UTILITY TRUCK	\$ 35,000	\$ 35,000	\$ -
1 F-450 FLATBED	\$ 38,000	\$ 38,000	\$ -
1 UTILITY TRAILER	\$ 8,500	\$ 8,500	\$ -
1 GATOR	\$ 15,000	\$ 15,000	\$ -
1 TRAILER	\$ 15,000	\$ 15,000	\$ -
1 CONCRETE BREAKER FOR BOBCAT	\$ 6,500	\$ 6,500	\$ -
1 BACKHOE *	\$ 10,100	\$ 10,100	\$ -
1 VACTOR TRAILER *	\$ 34,300	\$ 34,300	\$ -
MISC. EQUIPMENT	\$ 20,000	\$ 20,000	\$ -
<u>PARKS & RECREATION</u>			
1 4720 JOHN DEERE	\$ 9,300	\$ 9,300	\$ -
1 BOBCAT SKIDSTEER	\$ 38,000	\$ 38,000	\$ -
1 OVERSEEDER	\$ 8,500	\$ 8,500	\$ -
1 BACKHOE *	\$ 10,100	\$ 10,100	\$ -
1 VACTOR TRAILER *	\$ 34,200	\$ 34,200	\$ -
<u>TOTAL REPLACEMENT ITEMS:</u>	<u>\$ 630,500</u>	<u>\$ 630,500</u>	<u>\$ -</u>

* DENOTES VEHICLES WITH COST SPLIT ACROSS MULTIPLE DEPARTMENTS/DIVISIONS.

**CITY OF ROCKLIN
2014/2015 BUDGET
PARK CONSTRUCTION PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE</u>	<u>14-15 BUDGET AMOUNT</u>	<u>TOTAL PROJECT COST</u>
<u>LAND IMPROVEMENTS</u>			
Misc. Landscaping	100 - General Fund	\$ 60,000	\$ 60,000 (A)
Quinn Quarry Park	240 - Streets SR/Grants Fund 320 - SA - RDA Bond Fund	\$ 280,000 \$ 1,200,000	\$ 1,480,000 (B)
<u>REPAIR PROJECTS</u>			
Misc.Repair Projects	232 - CFD #5	\$ 220,400	\$ 220,400 (C)
Misc.Repair Projects	738- Park Repair and Maintenance	\$ 51,800	\$ 51,800 (D)
<u>TOTAL:</u>		<u>\$ 1,812,200</u>	<u>\$ 1,812,200</u>

(A) General Fund - \$60,000

(B) Park Grant - \$280,000; SA - RDA Bond Fund - \$1,200,000

(C) CFD #5 - \$220,400

(D) Park Repair and Maintenance - \$51,800

**CITY OF ROCKLIN
2014/2015 BUDGET
STREET CONSTRUCTION / REPAIR PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE(S)</u>	<u>14-15 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
Rocklin Rd. Rehab	210 - Sales Tax	\$ 75,000	\$ 1,015,800 (A)
Sunset Recon Stanford Ranch to Fairway	210 - Sales Tax	\$ 83,000	\$ 876,000 (B)
South Whitney Road Project	210 - Sales Tax	\$ 1,000,000	\$ 1,000,000 (C)
Springview Drainage Rehab	210 - Sales Tax	\$ 440,000	\$ 540,000 (D)
Secret Ravine Bridge Scour	210 - Sales Tax 240 - Streets SR/Grants Fund	\$ 11,500 \$ 88,500	\$ 200,000 (E)
Secret Ravine Bridge Repair	210 - Sales Tax 240 - Streets SR/Grants Fund	\$ 33,600 \$ 266,400	\$ 300,000 (F)
Sunset/UP Bridge Painting	210 - Sales Tax 240 - Streets SR/Grants Fund	\$ 3,000 \$ 22,000	\$ 225,000 (G)
Sunset Bridge Repair	210 - Sales Tax 240 - Streets SR/Grants Fund	\$ 25,000 \$ 200,000	\$ 300,000 (H)
Safe Routes to School	212 - Bike & Ped Fund	\$ 77,000	\$ 627,000 (I)
Multi Modal Shelters (Train Station)	216 - Prop 1B TSSSDRA	\$ 51,000	\$ 51,000 (J)
Front Street Park & Ride	217 - Prop 1B PTMISEA	\$ 137,000	\$ 1,145,000 (K)
Bike Path/NEV Improvements	240 - Streets SR/Grants Fund 302 - Traffic Circulation Impact Fees	\$ 768,000 \$ 92,200	\$ 1,012,000 (L)
Whitney Ranch Interchange	240 - Streets SR/Grants Fund 302 - Traffic Circulation Impact Fees	\$ 2,554,900 \$ 6,869,700	\$ 10,119,200 (M)
University Ave. South	302 - Traffic Circulation Impact Fees	\$ 3,790,100	\$ 3,950,100 (N)
Rocklin/I-80 Interchange	309 - Public Improvement Agreement	\$ 380,400	\$ 20,005,500 (O)
Street Paving Projects	120 - GF Streets Reserve 201 - Gas Taxes 210 - Sales Tax	\$ 832,400 \$ 1,717,600 \$ 416,000	\$ 2,966,000 (P)
Winding Way, Lost Ave., Ruhkala Rd. Resurfacing	302 - Traffic Circulation Impact Fees	\$ 500,000	\$ 550,000 (Q)
TOTAL:		\$ 20,434,300	\$ 44,882,600

FUNDING SOURCE(S):

- (A) SB325 - \$1,015,800
- (B) SB325 - \$83,000; RSTP Grant - \$793,000
- (C) SB325 - \$1,000,000
- (D) SB325 - \$540,000
- (E) SB325 - \$23,000; Bridge Preventative Maintenance Program - \$177,000
- (F) SB325 - \$33,600; Bridge Preventative Maintenance Program - \$266,400
- (G) SB325 - \$25,000; Bridge Preventative Maintenance Program - \$200,000
- (H) SB325 - \$75,000; Bridge Preventative Maintenance Program - \$225,000
- (I) Bike & Ped Fund - \$145,500; Bike & Ped State Grant - \$450,000; SB325 - \$31,500
- (J) Prop. 1B TSSSDRA - \$51,000
- (K) Prop. 1B PTMISEA - \$145,000; TBD - \$1,000,000
- (L) CMAQ - \$903,500; Traffic Circulation Impact Fees - \$108,500
- (M) SPRTA - \$935,000; PCWA - \$1,695,000; Traffic Circulation Impact Fees - \$3,389,200; Developer Contributions - \$4,100,000
- (N) WJU Reimbursements - \$581,300; Traffic Circulation Impact Fees - \$3,368,800
- (O) Public Improvement Agreement - \$816,700; TBD - \$19,188,800
- (P) GF Streets Reserve - \$832,400; Gas Taxes - \$1,717,600; SB325 - \$416,000
- (Q) Traffic Circulation Impact Fees - \$550,000

**CITY OF ROCKLIN
2014/2015 BUDGET
OTHER CAPITAL PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE(S)</u>	<u>14-15 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
SCB/I-80 Landscaping	305 - Oak Tree Mitigation 240 - Streets SR/Grants Fund	\$ 100,000 \$ 212,000	\$ 345,000 (A)
Corp Yard Remodel	221 - Rec Facilities Contribution	\$ 195,000	\$ 195,000 (B)
Event Center Roof/HVAC	221 - Rec Facilities Contribution	\$ 225,000	\$ 225,000 (C)
ADA Sidewalks	257 - CDBG HUD Entitlement	\$ 114,000	\$ 168,700 (D)
Boulder Ridge Pond Liner	232 - CFD #5 240 - Streets SR/Grants Fund	\$ 112,500 \$ 337,500	\$ 450,000 (E)
Fire Station 1 Land Purch.	304 - Capital Construction Fees	\$ 400,000	\$ 400,000 (F)
<u>TOTAL:</u>		<u>\$ 1,696,000</u>	<u>\$ 1,783,700</u>

FUNDING SOURCE(S):

- (A)** Oak Tree Mitigation - \$100,000; EEM Grant - \$212,000; SB325 - \$33,000
- (B)** Rec Facilities Contribution - \$195,000
- (C)** Rec Facilities Contribution - \$225,000
- (D)** CDBG HUD Entitlement - \$168,700
- (E)** CFD #5 - \$112,500; Whitney Oaks Golf Course - \$337,500
- (F)** Capital Construction Fees - \$400,000